TSUBURAVA FIELDS HOLDINGS

FACT BOOK1 Q3 of FY2024

Financial, Corporate-related Data etc.



The Greatest Leisure for All People

TSUBURAYA FIELDS HOLDINGS INC. TSE, Prime market: 2767 February 7, 2025

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Financial highlights

FY	2002 *2	2003 *2	2004	2005	2006	2007	2000	2000	2010		(Unit: Millio 2012 *3	
ГТ	2002 *2	2003	2004	2005	2006	2007	2008	2009	2010	2011		
Net sales	61,888	(107.0) 66,211	(123.3) 81,658	(118.6) 96,814	(88.1) 85,321	(119.3) 101,818	(71.7) 73,035	(90.8) 66,342	(156.1) 103,593	(89.0) 92,195	(117.3) 108.141	(106.3) 114,904
	01,000	(134.9)	(114.7)	(120.1)	(98.4)	(118.1)	(69.5)	(111.9)	(130.6)	(89.2)	(106.2)	(101.6)
Gross profit	15,992	21,578	24,752	29,737	29,248	34,544	24,024	26,889	35,129	31,330	33,279	33,812
		(105.4)	(130.3)	(137.4)	(116.8)	(105.3)	(103.2)	(85.0)	(117.2)	(103.7)	(100.7)	(104.6)
SG&A expenses	9,211	9,711	12,655	17,389	20,303	21,385	22,063	18,764	21,993	22,803	22,964	24,020
Operating profit		(175.0)	(101.9)	(102.1)	(72.4)	(147.1)	(14.9)	(414.5)	(161.7)	(64.9)	(121.0)	(94.9)
Operating profit	6,781	11,866	12,097	12,348	8,944	13,158	1,960	8,124	13,136	8,527	10,314	9,791
Ordinary profit		(173.9)	(102.2)	(105.2)	(70.1)	(127.2)	(8.5)	(783.1)	(176.3)	(63.3)	(118.6)	(95.1)
	7,022	12,209	12,480	13,127	9,202	11,705	991	7,761	13,684	8,661	10,268	9,765
Profit attributable to owners of parent	2 524	(187.9) 6,620	(104.6)	(102.3)	(52.4)	(142.7)	(-)	(-)	(228.6)	(79.7) 5,99 1	(78.8)	(113.8)
	3,524		6,926	7,085	3,710	5,296	(1,481)	3,289	7,520		4,720	5,370
Capital stock	1,295	1,295	7,948	7,948	7,948	7,948	7,948	7,948	7,948	7,948	7,948	7,948
Net assets	8,752	14,507	33,426	39,411	42,836	46,331	39,496	41,187	47,021	51,555	55,098	58,753
Total assets	17,090	37,115	72,584	87,556	66,081	69,168	52,064	81,329	78,971	93,601	106,628	104,869
Cash flows from operating activities	3,316	851	2,965	6,164	5,293	11,127	4,147	8,429	8,005	10,015	13,570	16,322
Cash flows from investing	(2,253)	(3,190)	(5,257)	(2,224)	(4,772)	(14,604)	(6,182)	(1,011)	(4,356)	(4,798)	(6,263)	(8,018)
activities Cash flows from financing activities	(2,454)	2,029	10,177	(1,540)	1,488	(1,384)	602	(2,687)	(3,915)	(2,565)	(2,277)	(2,018)
Cash and cash equivalents at end of period	5,739	5,437	13,326	15,777	17,819	12,693	11,181	15,906	15,632	18,284	23,309	29,583
Indicators per share												
											((Unit: Yen)
Net assets per share	268,600	89,305	96,026	113,275	118,487	128,201	117,326	123,645	140,853	153,904		(Unit: Yen) 1,756.27
Net assets per share Annual dividend per share	268,600	89,305 24,000	96,026	113,275	118,487	128,201 4,500	117,326 4,500	123,645 4,500	140,853	153,904 5,000		, ,
·		24,000 10,000	4,000	4,000	4,000	4,500 500	4,500	4,500	5,000	5,000	1,644.15 50	1,756.27 50
Annual dividend per share Commemorative Interim		24,000 10,000 10,000	4,000	4,000 - 2,000	4,000 - 2,000	4,500 500 2,000	4,500 - 2,000	4,500 - 2,000	5,000 - 2,500	5,000 - 2,500	1,644.15 50 - 25	1,756.27 50 - 25
Annual dividend per share Commemorative Interim Year-end	10,000	24,000 10,000 10,000 4,000	4,000 - 2,000 2,000	4,000 - 2,000 2,000	4,000 - 2,000 2,000	4,500 500 2,000 2,000	4,500 - 2,000 2,500	4,500 - 2,000 2,500	5,000 - 2,500 2,500	5,000 - 2,500 2,500	1,644.15 50 - 25 25	1,756.27 50 - 25 25
Annual dividend per share Commemorative Interim	10,000	24,000 10,000 10,000	4,000	4,000 - 2,000	4,000 - 2,000	4,500 500 2,000	4,500 - 2,000	4,500 - 2,000	5,000 - 2,500	5,000 - 2,500	1,644.15 50 - 25	1,756.27 50 - 25
Annual dividend per share Commemorative Interim Year-end	10,000	24,000 10,000 10,000 4,000	4,000 - 2,000 2,000	4,000 - 2,000 2,000	4,000 - 2,000 2,000	4,500 500 2,000 2,000	4,500 - 2,000 2,500	4,500 - 2,000 2,500	5,000 - 2,500 2,500	5,000 - 2,500 2,500	1,644.15 50 - 25 25	1,756.27 50 - 25 25
Annual dividend per share Commemorative Interim Year-end Profit per share	10,000	24,000 10,000 10,000 4,000	4,000 - 2,000 2,000	4,000 - 2,000 2,000	4,000 - 2,000 2,000	4,500 500 2,000 2,000	4,500 - 2,000 2,500	4,500 - 2,000 2,500	5,000 - 2,500 2,500	5,000 - 2,500 2,500	1,644.15 50 - 25 25	1,756.27 50 - 25 25 161.83
Annual dividend per share Commemorative Interim Year-end Profit per share Management indicators	10,000	24,000 10,000 10,000 4,000 40,465	4,000 - 2,000 2,000 19,888	4,000 - 2,000 2,000 20,118	4,000 - 2,000 2,000 10,692	4,500 500 2,000 2,000 15,263	4,500 - 2,000 2,500 (4,271)	4,500 - 2,000 2,500 9,796	5,000 - 2,500 2,500 22,643	5,000 - 2,500 2,500 18,044	1,644.15 50 - 25 25 142.27	1,756.27 50 - 25 25 161.83 (Unit: %)
Annual dividend per share Commemorative Interim Year-end Profit per share Management indicators Shareholders' equity ratio	10,000 - - - 117,233	24,000 10,000 10,000 4,000 40,465	4,000 - 2,000 2,000 19,888	4,000 - 2,000 2,000 20,118	4,000 - 2,000 2,000 10,692	4,500 500 2,000 2,000 15,263	4,500 - 2,000 2,500 (4,271)	4,500 - 2,000 2,500 9,796	5,000 - 2,500 2,500 22,643	5,000 - 2,500 2,500 18,044	1,644.15 50 - 25 25 142.27	1,756.27 50 - 25 25 161.83 (Unit: %) 55.6
Annual dividend per share Commemorative Interim Year-end Profit per share Management indicators Shareholders' equity ratio Return on equity (ROE)	10,000 - - - 117,233 51.2 55.9	24,000 10,000 10,000 4,000 40,465 39.1 56.9	4,000 - 2,000 2,000 19,888 46.0 28.9	4,000 - 2,000 2,000 20,118 45.0 19.5	4,000 - 2,000 2,000 10,692 62.2 9.2	4,500 500 2,000 2,000 15,263 64.3	4,500 2,000 2,500 (4,271) 75.8 (3.5)	4,500 2,000 2,500 9,796 50.5 8.2	5,000 2,500 2,500 22,643 59.2	5,000 - 2,500 2,500 18,044 54.6	1,644.15 50 - 25 25 142.27 51.2 8.9	1,756.27 50 - 25 25 161.83 (Unit: %) 55.6
Annual dividend per share Commemorative Interim Year-end Profit per share Management indicators Shareholders' equity ratio Return on equity (ROE) Return on assets (ROA)	10,000 - - 117,233 51.2 55.9 39.3	24,000 10,000 10,000 4,000 40,465 39.1 56.9 45.0	4,000 - 2,000 2,000 19,888 46.0 28.9 22.8	4,000 - 2,000 2,000 20,118 45.0 19.5 16.4	4,000 - 2,000 2,000 10,692 62.2 9.2 12.0	4,500 500 2,000 2,000 15,263 64.3 12.4 17.3	4,500 2,000 2,500 (4,271) 75.8 (3.5) 1.6	4,500 - 2,000 2,500 9,796 50.5 8.2	5,000 - 2,500 2,500 22,643 59.2 17.1 17.1	5,000 - 2,500 2,500 18,044 54.6 12.2 10.0	1,644.15 50 - 25 25 142.27 51.2 8.9 10.3	1,756.27 50
Annual dividend per share Commemorative Interim Year-end Profit per share Management indicators Shareholders' equity ratio Return on equity (ROE) Return on assets (ROA) Payout ratio *1	10,000 - - 117,233 51.2 55.9 39.3	24,000 10,000 10,000 4,000 40,465 39.1 56.9 45.0 20.1	4,000 - 2,000 2,000 19,888 46.0 28.9 22.8	4,000 - 2,000 2,000 20,118 45.0 19.5 16.4	4,000 - 2,000 2,000 10,692 62.2 9.2 12.0	4,500 500 2,000 2,000 15,263 64.3 12.4 17.3	4,500 2,000 2,500 (4,271) 75.8 (3.5) 1.6	4,500 - 2,000 2,500 9,796 50.5 8.2	5,000 - 2,500 2,500 22,643 59.2 17.1 17.1	5,000 - 2,500 2,500 18,044 54.6 12.2 10.0	1,644.15 50 - 25 25 142.27 51.2 8.9 10.3 35.1	1,756.27 50
Annual dividend per share Commemorative Interim Year-end Profit per share Management indicators Shareholders' equity ratio Return on equity (ROE) Return on assets (ROA) Payout ratio *1	10,000 - - 117,233 51.2 55.9 39.3 7.9	24,000 10,000 10,000 4,000 40,465 39.1 56.9 45.0 20.1	4,000 - 2,000 2,000 19,888 46.0 28.9 22.8 20.7	4,000 2,000 2,000 20,118 45.0 19.5 16.4 20.3	4,000 2,000 2,000 10,692 62.2 9.2 12.0 37.4	4,500 500 2,000 2,000 15,263 64.3 12.4 17.3	4,500 - 2,000 2,500 (4,271) 75.8 (3.5) 1.6	4,500 2,000 2,500 9,796 50.5 8.2 11.6 45.9	5,000 2,500 2,500 22,643 59.2 17.1 17.1 22.1	5,000 - 2,500 2,500 18,044 54.6 12.2 10.0 27.7	1,644.15 50 - 25 25 142.27 51.2 8.9 10.3	1,756.27 50
Annual dividend per share Commemorative Interim Year-end Profit per share Management indicators Shareholders' equity ratio Return on equity (ROE) Return on assets (ROA) Payout ratio *1 Other Total number of shares issued	10,000 - - 117,233 51.2 55.9 39.3 7.9	24,000 10,000 10,000 4,000 40,465 39.1 56.9 45.0 20.1	4,000 - 2,000 2,000 19,888 46.0 28.9 22.8 20.7	4,000 2,000 2,000 20,118 45.0 19.5 16.4 20.3	4,000 2,000 2,000 10,692 62.2 9.2 12.0 37.4	4,500 500 2,000 2,000 15,263 64.3 12.4 17.3 29.5	4,500 - 2,000 2,500 (4,271) 75.8 (3.5) 1.6	4,500 2,000 2,500 9,796 50.5 8.2 11.6 45.9	5,000 2,500 2,500 22,643 59.2 17.1 17.1 22.1	5,000 2,500 2,500 18,044 54.6 12.2 10.0 27.7	1,644.15 50 - 25 25 142.27 51.2 8.9 10.3 35.1	1,756.27 50 - 25 25 161.83 (Unit: %) 55.6 9.5 9.2 30.9
Annual dividend per share Commemorative Interim Year-end Profit per share Management indicators Shareholders' equity ratio Return on equity (ROE) Return on assets (ROA) Payout ratio *1 Other Total number of shares issued and outstanding (shares)	10,000 - - 117,233 51.2 55.9 39.3 7.9	24,000 10,000 10,000 4,000 40,465 39.1 56.9 45.0 20.1	4,000 - 2,000 2,000 19,888 46.0 28.9 22.8 20.7	4,000 - 2,000 2,000 20,118 45.0 19.5 16.4 20.3	4,000 2,000 2,000 10,692 62.2 9.2 12.0 37.4	4,500 500 2,000 2,000 15,263 64.3 12.4 17.3 29.5	4,500 2,000 2,500 (4,271) 75.8 (3.5) 1.6	4,500 2,000 2,500 9,796 50.5 8.2 11.6 45.9	5,000 - 2,500 2,500 22,643 59.2 17.1 17.1 22.1	5,000 2,500 2,500 18,044 54.6 12.2 10.0 27.7	1,644.15 50 - 25 25 142.27 51.2 8.9 10.3 35.1	1,756.27 50

^{*}The figures in upper parentheses indicate YoY.
*1 The Consolidated payout ratio after the FY2006. The payout ratio is computed including a commemorative dividend.

^{*2} The FY2002 1:5 stock split/ the FY2003 1:2 stock split.

^{*3} A share-trading unit was changed to 100 shares in October 2012. The figure of the interim dividend for FY2012 was taken into account a stock split.

Financial highlights

FY	2014	2015	2016	2017	2018 *2	2019	2020	2021	2022 *3	`	Q1-Q3 2024
	(86.6)	(94.9)	(81.2)	(79.6)	(83.1)	(131.2)	(58.3)	(244.6)	(123.4)	(121.2)	(79.4
Net sales	99,554	94,476	76,668	61,055	50,755	66,587	38,796	94,900	117,125	141,923	97,764
	(84.2)	(89.5)	(69.2)	(76.0)	(99.3)	(111.3)	(67.0)	(159.0)	(160.5)	(104.5)	(103.1)
Gross profit	28,468	25,480	17,641	13,400	13,300	14,809	9,927	15,784	25,326	26,459	23,712
222	(98.7)	(101.5)	(95.6)	(83.2)	(79.1)	(93.1)	(86.3)	(101.4)	(116.5)	(101.8)	(134.1)
SG&A expenses	23,707	24,069	23,015	19,138	15,132	14,095	12,169	12,339	14,376	14,631	14,322
0	(48.4)	(29.6)	(-)	(-)	(-)	(-)	(-)	(-)	(317.9)	(108.0)	(76.2)
Operating profit	4,743	1,411	(5,374)	(5,738)	(1,832)	713	(2,241)	3,444	10,950	11,827	9,390
0.1. %	(56.2)	(25.1)	(-)	(-)	(-)	(-)	(-)	(-)	(308.7)	(115.4)	(80.0)
Ordinary profit	5,491	1,380	(9,068)	(5,204)	(1,864)	939	(2,032)	3,634	11,218	12,947	10,759
Profit attributable to owners of	(56.2)	(3.9)	(-)	(-)	(-)	(-)	(-)	(-)	(332.7)	(142.2)	(67.4)
parent	3,018	118	(12,483)	(7,691)	(614)	490	(3,452)	2,471	8,221	11,692	6,424
Capital stock	7,948	7,948	7,948	7,948	7,948	7,948	7,948	7,948	7,948	7,948	7,948
Net assets	60,246	58,291	43,227	35,509	34,638	34,279	30,443	31,551	41,817	55,986	51,487
Total assets	110,316	92,478	80,397	72,336	67,450	64,317	52,370	70,001	80,893	98,280	106,692
Cash flows from operating activities	(9,086)	13,353	(7,319)	(1,094)	2,178	(2,427)	3,692	7,980	12,561	5,563	(333)
Cash flows from investing activities	(6,297)	(2,191)	(3,927)	4,399	3,217	876	(1,072)	(1,586)	(7,642)	(4,101)	1,043
Cash flows from financing activities	1,624	5,214	2,136	(2,021)	(962)	(2,537)	(2,835)	1,385	(725)	(3,145)	(10,556)
Cash and cash equivalents at end of period	15,823	32,200	23,090	24,373	28,807	24,725	24,510	32,304	36,497	34,814	25,135
Indicators per share		4 = 2 < 0.0	1.000.40								(Unit: Yen)
Net assets per share	1,792.83	1,726.88	1,272.48	1,054.99	1,031.63	1,018.63	921.80	939.42	598.18	729.46	745.49
Annual dividend per share	60	50	50	30	10	10	10	20	30	40	40
Commemorative	10	-	-	-	-	-	-	-	-	-	-
Interim	25	25	25	25	-	-	-	-	-	-	-
Year-end	25	25	25	5	10	10	10	20	30	40	40
Profit per share	90.97	3.58	(376.19)	(231.77)	(18.52)	14.79	(105.78)	76.43	126.70	178.71	102.84
Management indicators											(Unit: %)
Shareholders' equity ratio	53.9	62.0	52.5	48.4	50.8	52.6	56.9	43.4	48.4	48.6	43.5
Return on equity (ROE)	5.1	0.2	(25.1)	(19.9)	(1.8)	1.4	(10.9)	8.2	23.7	26.9	13.7
Return on assets (ROA)	5.1	1.4	(10.5)	(6.8)	(2.7)	1.4	(3.5)	5.9	14.9	14.5	10.5
Payout ratio *1	66.0	1,398.1	-	-	-	67.6	-	26.2	23.7	22.4	-
Other											
Total number of shares issued and outstanding (shares)	34,700,000	34,700,000	34,700,000	34,700,000	34,700,000	34,700,000	34,700,000	34,700,000	*3 69,400,000	69,400,000	65,429,150
Treasury shares	1,516,200	1,516,200	1,516,300	1,516,300	1,516,300	1,516,300	2,368,300	2,368,300	4,001,382	3,970,850	3,223,100
Number of employees (people)	1,716	1,845	1,713	1,514	1,342	1,341	1,266	1,193	1,259	1,423	1,560
Number of employees (people) 1,/10 1,843 1,/13 1,314 1,344 1,344											

^{*}The figures in upper parentheses indicate YoY.

*1 The Consolidated payout ratio after the FY2006. The Payout ratio was computed including a commemorative dividend.

*2 Figures for the FY2018 reflect revisions to past financial results (announced May 15, 2020).

*3 The company conducted a 2-for-1 stock split on March 22, 2023.

*4 Figures for the FY2023 reflect the "Accounting Standard for Current Income Taxes (ASBJ Statement No. 27, October 28, 2022)" and others.

Quarterly consolidated P/L trends (cumulative, non-cumulative)

[Cumulative]

(Unit: Millions of yen)

FY -	2022					202	3		2024			
rı —	Q1	Q2	Q3	Full-Year	Q1	Q2	Q3	Full-Year	Q1	Q2	Q3	Full-Year
Net sales	8,243	42,230	89,607	117,125	30,335	67,015	123,206	141,923	26,176	45,760	97,764	
Gross profit	3,277	9,687	19,099	25,326	5,392	12,348	23,001	26,459	6,604	12,492	23,712	
SG & A expenses	3,090	6,153	9,622	14,376	3,367	6,977	10,681	14,631	4,085	8,421	14,322	
Operating profit (loss)	186	3,534	9,476	10,950	2,025	5,370	12,320	11,827	2,519	4,071	9,390	
Ordinary profit (loss)	291	3,753	9,749	11,218	2,185	5,907	13,456	12,947	3,328	5,330	10,759	
Profit (loss) attributable to owners of parent	(209)	2,536	5,646	8,221	1,384	4,123	9,532	11,692	1,696	2,823	6,424	
											(Uni	t: Machines)
Pachinko machines	2,700	56,800	122,500	151,600	42,900	85,700	162,000	187,400	8,600	20,900	69,400	
Pachislot machines	8,600	27,500	40,400	68,100	17,400	40,200	66,300	72,700	20,600	27,600	62,400	
Total	11,300	84,300	163,000	219,800	60,300	126,000	228,400	260,200	29,200	48,600	131,900	

(Unit: Millions of yen)

ENV.		2019)			2020)		2021				
FY —	Q1	Q2	Q3	Full-Year	Q1	Q2	Q3	Full-Year	Q1	Q2	Q3	Full-Year	
Net sales	19,164	27,772	37,165	66,587	2,341	10,591	29,182	38,796	22,930	37,348	72,531	94,900	
Gross profit	2,798	4,151	6,336	14,809	340	2,568	7,154	9,927	3,378	6,128	11,375	15,784	
SG & A expenses	3,397	6,902	10,449	14,095	2,744	5,896	9,019	12,169	3,000	5,770	9,009	12,339	
Operating profit (loss)	(599)	(2,750)	(4,113)	713	(2,403)	(3,327)	(1,865)	(2,241)	378	358	2,366	3,444	
Ordinary profit (loss)	(546)	(2,534)	(3,970)	939	(2,383)	(3,247)	(1,690)	(2,032)	559	597	2,590	3,634	
Profit (loss) attributable to owners of parent	(607)	(2,756)	(4,287)	490	(2,910)	(3,923)	(2,677)	(3,452)	338	315	1,787	2,471	
											(Un:	it: Machines)	
Pachinko machines	37,400	55,900	72,900	136,400	2,800	4,000	30,600	50,100	43,900	65,100	110,500	139,900	
Pachislot machines	4,400	8,600	26,000	54,800	400	12,400	37,900	45,700	6,400	12,700	31,700	51,200	
Total	41,900	64,500	98,900	191,300	3,300	16,500	68,600	95,900	50,400	77,900	142,200	191,100	

^{*}The number of units sold is rounded down to the nearest 100.

 $[*] Figures for the FY2023 \ (full-year) \ reflect the "Accounting Standard for Current Income Taxes (ASBJ Statement No. 27, October 28, 2022)" and others$

Quarterly consolidated P/L trends (cumulative, non-cumulative)

Q4

27,518

6,227

4,754

1,474

1,469

2,575

56,800

Q1

30,335

5,392

3,367

2,025

2,185

1,384

60,300

2022

Q3

47,377

9,412

3,469

5,942

5,996

3,110

78,700

Q2

33,987

6,410

3,063

3,348

3,462

2,745

73,000

[Non-cumulative]

Q1

8,243

3,277

3,090

186

291

(209)

11,300

FY

Net sales

Gross profit

SG & A expenses

Operating profit

Ordinary profit (loss)

Profit (loss) attributable

to owners of parent

(loss)

Total

202	4	
Q2	Q3	Q4
19,584	52,004	
5,888	11,220	
4,336	5,901	
1 552	5 319	

5,429

3,601

83,300

2,002

1,127

19,300

2024

(Unit: Millions of yen)

(Unit: Machines) Pachinko machines 2,700 54,100 65,700 29,100 42,900 42,800 76,300 25,400 8,600 12,300 48,500 Pachis lot machines 8,600 18,900 12,900 27,700 17,400 22,800 26,100 6,400 20,600 6,900 34,700

2023

Q3

56,191

10,653

3,704

6,950

7,549

5,409

102,400

Q4

18,717

3,458

3,950

(493)

(509)

2,160

31,800

Q1

26,176

6,604

4,085

2,519

3,328

1,696

29,200

Q2

36,680

6,956

3,610

3,345

3,722

2,739

65,700

(Unit: Millions of yen) 2020 2019 2021 FY Q1 Q3 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q2 04 Net sales 19,164 8,608 9,393 29,422 2,341 8,250 18,591 9,614 22,930 14,418 35,183 22,369 340 Gross profit 2,798 1.353 2,185 8,473 2,228 4,586 2,773 3,378 2,750 5,247 4,409 SG & A expenses 3,397 3,505 3,547 3,646 2,744 3,152 3,123 3,150 3,000 2,770 3,239 3,330 Operating profit (599)(2,151)(1,363)4,826 (2,403)(924)1,462 (376)378 (20)2,008 1,078 Ordinary profit (loss) (546)(1,988)(1,436)4,909 (2,383)(864)1,557 (342)559 38 1,993 1,044 Profit (loss) attributable (607)1,472 684 (2,149)(1,531)4,777 (2,910)(1,013)1,246 (775)338 (23)to owners of parent (Unit: Machines) 1,200 26,600 Pachinko machines 37,400 18,500 17,000 63,500 2.800 19.500 43,900 21,200 45,400 29,400 4,400 4,200 28,800 6,400 6,300 Pachislot machines 17,400 400 12,000 25,500 7,800 19,000 19,500 Total 41,900 22,600 34,400 92,400 3,300 13,200 52,100 27,300 50,400 27,500 64,300 48,900

^{*}Quarterly figures for each Q2 to Q4 are calculated on the table. (excluding unit sales)

^{*}The number of units sold is rounded down to the nearest 100.

^{*} Figures for the FY2023 (Q4) reflect the "Accounting Standard for Current Income Taxes (ASBJ Statement No. 27, October 28, 2022)" and others.

Performance by business segment

[Content and digital business]

(Unit: millions of yen)

		FY2	021		FY2022					
	Q1	H1	Cumulative Q3	Full-year	Q1	H1	Cumulative Q3	Full-year		
Net sales	1,699	4,176	6,522	9,105	2,911	6,046	10,665	14,532		
Operating profit	239	760	1,220	1,465	1,038	1,623	3,805	4,378		
Tsuburaya Productions Co., Ltd.	-	-	-	-	-	-	-	-		
Total MD and license revenue	604	1,409	2,425	3,473	1,215	2,061	5,205	7,411		
Domestic MD and license revenue	325	737	1,129	1,386	361	767	1,075	1,334		
Overseas MD and license revenue	278	672	1,295	2,087	853	1,294	4,130	6,076		
Imaging and event revenue	219	751	1,040	1,429	659	1,541	1,919	2,743		

[PS business] (Unit: millions of yen)

FY2021

	Q1	H1	Cumulative Q3	Full-year	Q1	H1	Cumulative Q3	Full-year
Net sales	20,712	32,113	64,356	83,715	4,858	35,334	77,619	100,808
Operating profit	104	(469)	1,050	1,750	(860)	1,933	6,062	7,714
Unit sales							(I	Unit: machines)
Pachinko	43,900	65,100	110,500	139,900	2,700	56,800	122,500	151,600
Pachislot	6,400	12,700	31,700	51,200	8,600	27,500	40,400	68,100
Total PS	50,400	77,900	142,200	191,100	11,300	84,300	163,000	219,800
[Other business]							(Unit:	millions of yen
		FY2	021			FY2	022	
	Q1	H1	Cumulative Q3	Full-year	Q1	H1	Cumulative Q3	Full-year
Net sales	-	-	1,817	2,335	571	1,127	1,721	2,305
Operating profit	_	_	102	92	17	33	56	75

[Adjusted amount]

(Unit: millions of yen)

			FY2021		FY2022				
	Q1	H1	Cumulative Q3	Full-year	Q1	H1	Cumulative Q3	Full-year	
Net sales	-		- (166)	(255)	(97)	(278)	(397)	(521)	
Operating profit	-		- (7)	136	(8)	(55)	(448)	(1,218)	

^{*}The number of units sold is rounded down to the nearest hundred.

FY2022

^{*}As a result of the transition to a holding company structure implemented on October 3, 2022, from the Q3 of the FY2022, the Company has changed its financial reporting from a single segment to two reportable segments: "Content and digital" and "PS."

In accordance with this change, some figures for financial results of previous fiscal years in this document have been changed.

Segment information for the previous fiscal year and FY2021 has been prepared based on the classification of reportable segments for the fiscal year under review.

Performance by business segment

[Content and digital business]

(Unit: millions of yen)

		FY2	023		FY2024						
	Q1	H1	Cumulative Q3	Full-year	Q1	H1	Cumulative Q3	Full-year			
Net sales	3,131	7,409	11,466	15,336	3,598	7,996	12,871				
Operating profit	785	1,980	3,000	3,781	1,048	2,117	2,794				
Γsuburaya Productions Co., Ltd.*	1,922	4,897	7,610	-	2,419	5,697	9,225				
Total MD and license revenue	1,413	3,428	5,089	-	1,845	3,972	6,718				
Domestic MD and license revenue	461	1,080	1,485	-	425	802	1,560				
Overseas MD and license revenue	952	2,348	3,603	-	1,420	3,170	5,158				
Imaging and event revenue*	576	1,550	2,504	-	615	1,569	2,179				
Main merchandise categories											
Toys and hobbies	504	1,142	1,779	-	719	1,812	2,679				
Lifestyles	251	580	1,045	-	333	699	1,392				
Fast Moving Consumer Goods	110	136	231	-	207	225	252				
Card games	182	673	882	-	162	419	1,306				
Others	364	894	1,151	-	423	816	1,087				
Breakdown of Tsuburaya Production	s' revenue by region	1									
Overseas revenues	1,111	2,722	4,378	-	1,653	3,648	5,830				
Domestic revenues	878	2,257	3,215	-	807	1,893	3,066				

^{*} The figures in the above table are extracts of some of the main business revenues that comprise net sales of Tsuburaya Productions (includes revenue from overseas bases from the Q3 of the FY2024).
* MD and license revenue and imaging and event revenue are partially reviewed and reflected from Q1 FY2023.

FY2023

[PS business]

(Unit: millions of yen)

			020					
	Q1	H1	Cumulative Q3	Full-year	Q1	H1	Cumulative Q3	Full-year
Net sales	26,974	59,022	110,952	125,595	22,290	37,196	84,111	
Operating profit	1,882	4,506	10,978	10,412	2,057	3,122	8,570	
Unit sales							(1	Unit: machines)
Pachinko	42,900	85,700	162,000	187,400	8,600	20,900	69,400	
Pachislot	17,400	40,200	66,300	72,700	20,600	27,600	62,400	
Total PS	60,300	126,000	228,400	260,200	29,200	48,600	131,900	
[Other business]							(Unit:	millions of yen)
		FY2	2023			FY	2024	
	Q1	H1	Cumulative Q3	Full-year	Q1	H1	Cumulative Q3	Full-year
Net sales	403	805	1,204	1,607	413	835	1,264	
Operating profit	9	20	17	19	7	1	12	-

[Adjusted amount]

(Unit: millions of yen)

		FY2	2023		FY2024					
	Q1	H1	Cumulative Q3	Full-year	Q1	H1	Cumulative Q3	Full-year		
Net sales	(173)	(222)	(417)	(615)	(126)	(268)	(482)			
Operating profit	(652)	(1,136)	(1,675)	(2,386)	(594)	(1,170)	(1,986)			

^{*}The number of units sold is rounded down to the nearest hundred.

FY2024

Consolidated P/L statement

(Unit: Millions of yen)

		202	2	202	3	2024
	FY	Q1-Q3	Full-year	Q1-Q3	Full-year	Q1-Q3
		(123.5)	(123.4)	(137.5)	(121.2)	(79.4)
Net sales	S	89,607	117,125	123,206	141,923	97,764
		[100.0]	[100.0]	[100.0]	[100.0]	[100.0]
		(167.9)	(160.5)	(120.4)	(104.5)	(103.1)
Gross pro	ofit	19,099	25,326	23,001	26,459	23,712
		[21.3]	[21.6]	[18.7]	[18.6]	[24.3]
		(106.8)	(116.5)	(111.0)	(101.8)	(134.1)
SG&A e	xpenses	9,622	14,376	10,681	14,631	14,322
		[10.7]	[12.3]	[8.7]	[10.3]	[14.6]
	Advertising expenses	612	1,191	847	1,107	1,891
	Salaries	3,154	4,379	3,490	4,667	4,237
	Business consignment expenses	850	1,465	680	937	1,099
	Depreciation	310	415	348	484	421
	Rents	898	1,202	773	1,026	856
	Amortization of goodwill	189	260	212	282	210
	Other	3,609	5,464	4,331	6,128	5,608
	·	(400.5)	(317.9)	(130.0)	(108.0)	(76.2)
Operating	g profit	9,476	10,950	12,320	11,827	9,390
		[10.6]	[9.3]	[10.0]	[8.3]	[9.6]
		(376.3)	(308.7)	(138.0)	(115.4)	(80.0)
Ordinary	profit	9,749	11,218	13,456	12,947	10,759
		[10.9]	[9.6]	[10.9]	[9.1]	[11.0]
		(315.9)	(332.7)	(168.8)	(142.2)	(67.4)
Profit attr	ributable to owners of parent	5,646	8,221	9,532	11,692	6,424
		[6.3]	[7.0]	[7.7]	[8.2]	[6.6]

^{*}The figures in upper parentheses are YoY change (%), the figures in lower square bracket are the net sales ratio.

*The net sales ratio and the other of SG&A expenses are calculated on this sheet above.

^{*}Figures for the FY2023 (full-year) reflect the "Accounting Standard for Current Income Taxes (ASBJ Statement No. 27, October 28, 2022)" and others.

Consolidated B/S

[Assets] (Unit: Millions of yen)

	End of Mar.	End of Mar.	End of Dec.	Increase/	Factors
Cash and deposits	2023 36,597	2024 34,914	2024	decrease (9,679)	
Notes and accounts receivable - trade,	30,397	34,914	25,235	(9,6/9)	
and contract assets	10,936	10,391	23,872	13,481	
Electronically recorded monetary claims- operating	1,957	2,744	3,069	325	
Inventories	5,973	12,379	18,501	6,122	
Other	3,442	4,451	5,587	1,136	
Allowance for doubtful accounts	(37)	(31)	(13)	18	
Total current assets	58,868	64,848	76,251		Increase in trade receivables
Land	1,929	5,360	5,360	_	
Other	3,366	4,080	4,504	424	
Total property, plant and equipment	5,295	9,440	9,864	424	Increase in tools, furniture and fixtures
Goodwill	1,677	1,395	1,185	(210)	
Other	1,211	1,007	1,062	55	
Total intangible assets	2,888	2,402	2,247	(155)	Decrease in goodwill
Investment securities	7,959	13,131	9,142	(3,989)	
Long-term loans receivable	681	1,802	1,991	189	
Other	5,408	8,034	8,663	629	
Allowance for doubtful accounts	(207)	(1,379)	(1,467)	(88)	
Total investments and other assets	13,841	21,588	18,329		Decrease in investment securities
Total non-current assets	22,024	33,431	30,441	(2,990)	
Total assets	80,893	98,280	106,692	8,412	
Liabilities Notes and accounts payable-trade	12,402	10,961	24,762	13,801	
Short-term borrowings	6,549	6,000	6,000	-	
Income taxes payable	1,358	2,414	1,097	(1,317)	
Current portion of long-term borrowings	2,794	2,400	1,899	(501)	
Other	7,386	8,835	9,064	229	
Total current liabilities	30,489	30,610	42,822	12,212	Increase in trade payables
Long-term borrowings	3,994	5,503	6,124	621	
Other	4,591	6,179	6,258	79	
Total non-current liabilities	8,585	11,682	12,382	700	Increase in long-term borrowings
Total liabilities	39,075	42,293	55,204	12,911	
Net assets]					
Share capital	7,948	7,948	7,948	-	
Capital surplus	7,390	7,390	9,059	1,669	
Retained earnings	24,217	33,942	32,583	(1,359)	
Treasury shares	(1,644)	(1,631)	(3,426)	(1,795)	
Total shareholders' equity	37,912	47,649	46,164	(1,485)	
Valuation difference on available-for-sale securities	1,194	38	164	126	
Accumulated other comprehensive income	1,208	78	209	131	
Share acquisition rights	45	203	301	98	
Non-controlling interests	2,651	8,055	4,812	(3,243)	
Total net assets	41,817	55,986	51,487	(4,499)	Decrease in purchase of treasury shares, decrease in retained earnings due to dividends paid and decrease in non-controllin interests
Total liabilities and net assets	80,893	98,280	106,692	8,412	
1 CM1 IMCIIIICO UIIGI IICI USSCIS	00,073	70,200	100,072	0,712	

^{*} The Other and the Increase/decrease are calculated on this sheet above.

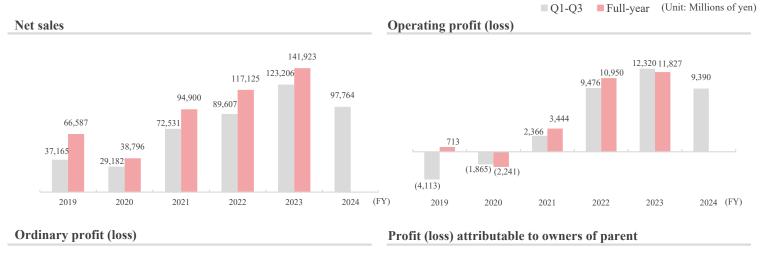
^{*} Figures for the FY2023 reflect the "Accounting Standard for Current Income Taxes (ASBJ Statement No. 27, October 28, 2022)" and others.

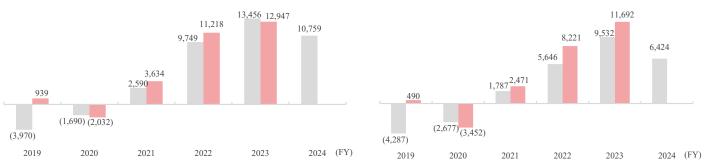
Consolidated cash flows

(Unit: Millions of yen)

TENV7	2023	}		2024	
FY -	Q1-Q3	Full-Year	Q1-Q3	Factors	
				Profit before income taxes	10,630
				Increase in trade receivables	(13,806)
Cash flows from operating activities	874	5,563	(333)	Increase in trade payables	13,346
Cash hows from operating activities	0/4	3,303	(333)	Increase in inventories	(6,122)
				Income taxes payable	(4,459)
				Proceeds from sale of share of entities accounted for using equity method	2,416
				Purchase of non-current assets	(990)
Cash flows from investing activities	(5,678)	(4,101)	1,043	Loan advances	(351)
				Purchase of treasury shares	(6,310)
Cook flows from francing activities	(4.412)	(2.145)	(10.556)	Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(3,037)
Cash flows from financing activities	(4,412)	(3,145)	(10,556)	Proceeds from long-term borrowings	2,980
				Dividends paid	(2,615)
				Repayments of long-term borrowings	(1,798)
Effect of exchange rate change on cash and cash equivalents	(0)	0	(1)		
Net increase (decrease) in cash and cash equivalents	(9,217)	(1,683)	(9,848)		
Cash and cash equivalents at beginning of period	36,497	36,497	34,814		
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	-	-	169		
Cash and cash equivalents at end of period	27,280	34,814	25,135		

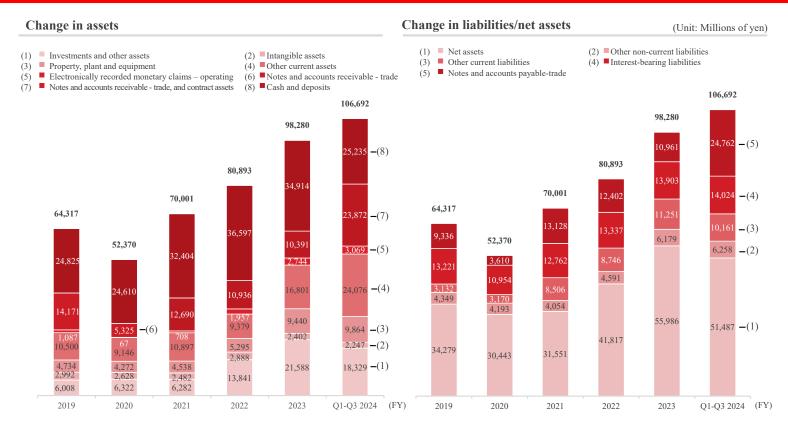
Change in financial results (graph)





^{*}Figures for the Q1 FY2019 reflect revisions to past financial results (announced May 15, 2020).

Change in assets/liabilities, net assets (graph)



^{*}The Other current assets and the Other current liabilities are calculated on this sheet above

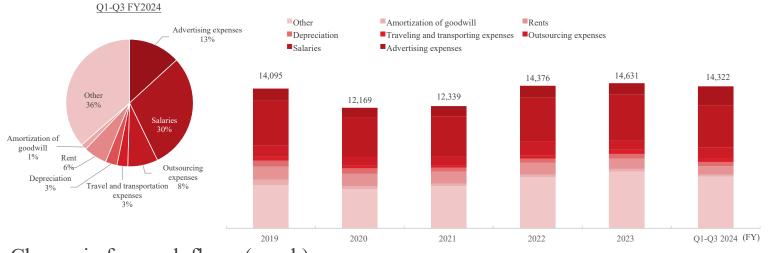
^{*}Figures for the FY2023 (full-year) and thereafter reflect the Accounting Standard for Current Income Taxes (ASBJ Statement No. 27, October 28, 2022)."

^{*}Figures for the FY2023 reflect the "Accounting Standard for Current Income Taxes (ASBJ Statement No. 27, October 28, 2022)" and others.

Change in SG&A expenses (graph)

					(Unit: Millions of yen)
FY	2019	2020	2021	2022	2023	Q1-Q3 2024
Advertising expenses	1,233	940	1,021	1,191	1,107	1,891
Salaries	4,486	3,978	4,103	4,379	4,667	4,237
Provision for bonuses	139	165	135	200	193	54
Provision for directors' bonuses	14	14	46	159	216	(80)
Outsourcing expenses	1,162	946	828	1,465	937	1,099
Travel and transportation expenses	364	247	258	312	407	393
Depreciation	595	554	415	415	484	421
Rents	1,318	1,247	1,199	1,202	1,026	856
Provision of allowance for doubtful accounts	△ 68	47	15	(63)	(6)	(16)
Retirement benefit expenses	76	73	64	68	73	82
Amortization of goodwill	559	280	252	260	282	210
Other	4,217	3,678	4,003	4,788	5,245	5,175
Total SG&A expenses	14,095	12,169	12,339	14,376	14,631	14,322

*Other is calculated on this sheet above.



Change in free cash flows (graph)



*Free CF: Cash flows from operating activities and investing activities, calculated on this sheet above

2. PS business data

P.16	Players in PS industry PS business (providing solutions)
P.17	Recording method of net sales and price of PS machine collection method of PS machines for which our group is the sole distributor (image) Business flow of merchandising rights in products planning and development for which our group is the sole distributer
P.18	Main affiliated manufacturers and group companies
P.19	Main PS machines titles from FY2023 to FY2025

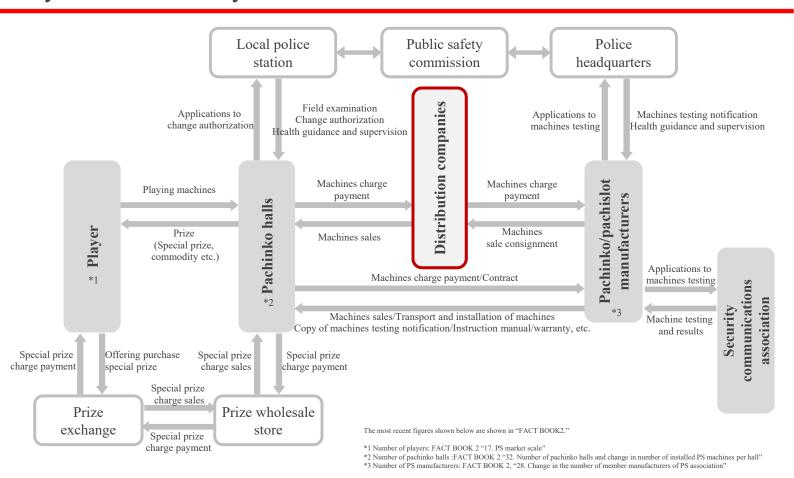
- P.20 Change in PS unit sales by affiliated manufacturer (FY2000 to FY2024)

Change in pachinko unit sales by title (FY2003 to FY2025)

- P.26 Change in pachislot unit sales by title (FY2000 to FY2025)
- P.30 Change of Evangelion series
- P.35 Unit sales of PS machines (quarterly)
 Unit sales of PS machines (H1 and H2)

P.22

Players in PS industry



Offices of PS business (distribution)



Recording method of net sales and price of PS machine collection method of PS machines for which our group is the sole distributor (image)

Recording method of net sales for PS sales

Effective on April 2021, the Company adopted the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020). As a result, transactions* in which our group is the "sole distributor" are accounted for as follows regardless of the sales method (distributor/agency sales).

Net sales:

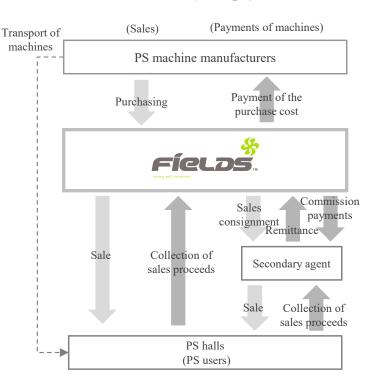
Record the price of PS machines that we sell to pachinko halls (criterion for recording sales: at the time of shipment of the PS machines)

Cost of sales:

Record purchase price of PS machines from manufacturers (also record agency commissions when selling through agencies)

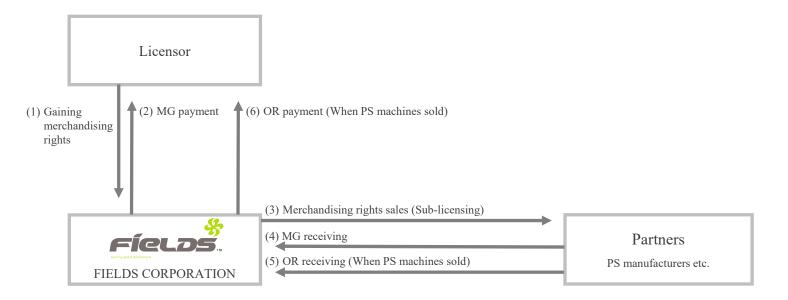
*We have a contract that stipulates that we will exclusively sell PS machines.

Price of PS machine collection method (image)



Business flow of merchandising rights in products planning and development for which our group is the sole distributer

*Profits and losses related to the license is recorded when the PS machine is sold.



(2) (4) MG (Minimum Guarantee): Minimum guarantee fee paid by the licensee to the licensor when concluding a license business contract (5) (6) OR (Over Royalty): Type of royalty paid as reward when the usage of rights authorized for use, such as copyrights and industrial property rights, exceeds a certain level, and whose amount fluctuates according to the usage of such rights

Main affiliated manufactures and group companies

(As of December 31, 2024)

	Manufacturer		lative unit sales of manufacturer	History of alliance
	SANKYO Group Bisty	P:	2,860,600 machines 852,400 machines	• 2003 Signed a Basic Sales and Purchase Agreement with Bisty Co., Ltd.
		Total:	3,713,000 machines	
	KYORAKU SANGYO Group OK	P:	424,500 machines	2000 F. J. W. S. I. KVODAVIJI GANGVO
	OK (M)	s:	13,800 machines	 •2008 Formed alliance with KYORAKU SANGYO •2012 Exclusive sales of OK!! brand machines began •2015 Signed a Basic Agreement with OK Co., Ltd.
\		Total:	438,400 machines	
Alliance Manufacturer	Daiichi Shokai Group D-light	P:	54,400 machines	
Manufa	D-light	S:	47,100 machines	 •2013 Formed an alliance with D-light Co., Ltd. •2015 Formed an alliance with Daiichi Shokai Co., Ltd
etur		Total:	101,500 machines	
er e	CAPCOM Group Enterrise	P:		
	Fnterrise	s:	394,300 machines	•2009 Signed a Basic Agreement with Enterrise Co., Ltd.
		Total:	394,300 machines	
	NewGin Group EXCITE	P:	13,300 machines	
	ECITE	S:	47,300 machines	•2017 Sales cooperation of EXCITE brand machines began
		Total:	60,700 machines	
	NANASHOW	P:	41,500 machines	
Coi	NANASHOW	S:	68,000 machines	 •2014 Formed an alliance with NANASHOW Corporation Became the affiliated company •2018 NANASHOW became the consolidated subsidiary
nsolic		Total:	109,500 machines	
lated Su	SPIKY GROUP *1	P:		
Consolidated Subsidiary	CROSSALPHA	S:	107,800 machines	•2015 SPIKY CORPORATION became the consolidated subsidiary
	Corporation	Total:	107,800 machines	

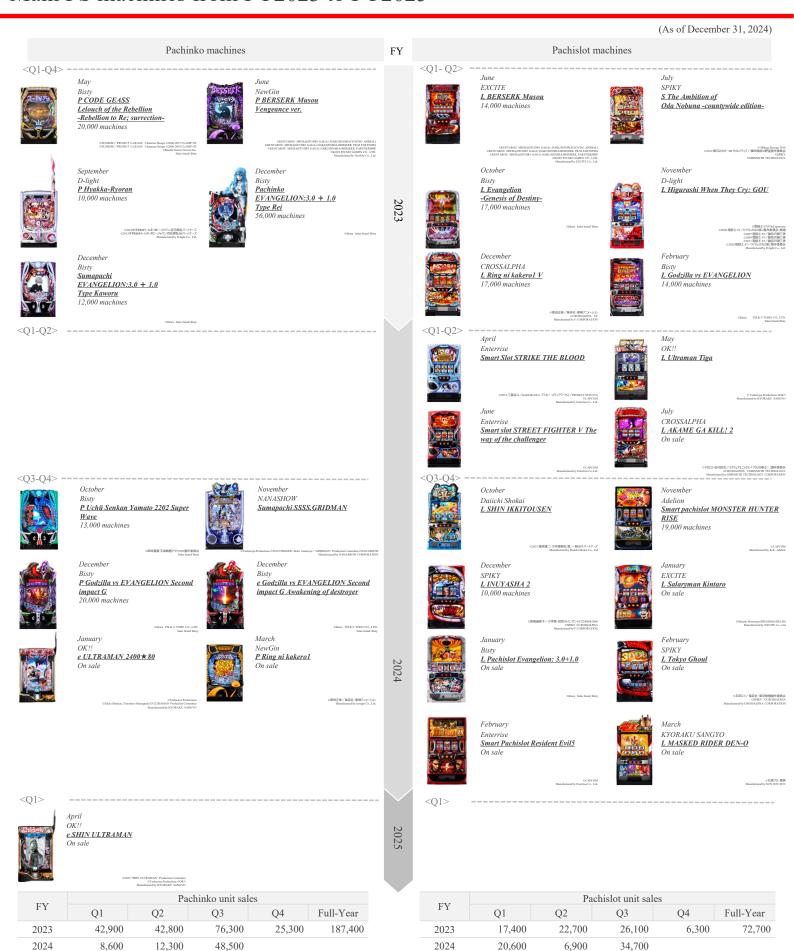
^{*1} As a result of the subsidiary acquisition of CROSSALPHA CORPORATION (formerly known as K.K. Aristocrat Technologies), its subsidiary SPIKY was made a wholly owned subsidiary.

(The Spiky group's unit sales include a portion of the unit sales of machines manufactured by SPIKY CORPORATION, CROSSALPHA CORPORATION, SHINNICHI TECHNOLOGY CORPORATION, and F CORPORATION.)

*The number of units sold is rounded down to the nearest 100.

*Some of the unit sales include the rental plan. *A reworking of calculation method is attempted for some titles from FY2018.

Main PS machines from FY2023 to FY2025



The table shows the titles which are announced as of February 7, 2025. The information of the Amadigi-type and reuse-type machines are omitted.

^{*}The number of units sold is rounded down to the nearest 100 (the number of units sold for each individual title is rounded down to the nearest thousand).

*The table shows the unit sales which the number of machines sold is calculated at the end of Q3 FY2024.

^{*}The unit sales less than 10,000 are not disclosed. *Please refer to the page through 22-29 for details on titles launched from FY2000. *Date in the table is on a delivery month basis.

Change in pachinko unit sales by affiliated manufacturer

												(As of	December 3	31, 2024)
F	Ϋ́Y	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Distri	Title	-	-	-	1	4	5	5	5	4	4	2	2	1
Bisty	Unit sales	-	-	-	4,100	169,000	262,800	292,900	217,500	170,800	286,800	236,500	181,700	48,200
OK!!	Title	-	-	-	-	-	-	-	-	-	-	-	-	1
OK!!	Unit sales	-	-	-	-	-	-	-	-	-	-	-	-	32,400
MIZUHO/	Title	-	-	-	-	-	-	-	-	-	-	-	-	-
Macy	Unit sales	-	-	-	-	-	-	-	-	-	-	-	2011 2 181,700	-
	Title	-	-	-	-	-	-	-	-	-	-	-	-	-
NANASHOW	Unit sales	-	-	-	-	-	-	-	-	-	-	-	-	-
Daiichi Swaltai/	Title	-	-	-	-	-	-	-	-	-	-	-	-	-
Syokai/ D-light	Unit sales	-	-	-	-	-	-	-	-	-	-	-	-	-
NewGin/	Title	-	-	-	-	-	-	-	-	-	-	-	-	-
EXCITE	Unit sales	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	Title	-	-	-	1	4	5	5	5	4	4	2	2	2
10141	Unit sales	_	_	_	4,100	169,000	262,800	292,900	217,500	170,800	286,800	236,500	181,700	80,600

Change in pachislot unit sales by affiliated manufacturer

F	Y	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
RODEO	Title	2	4	5	6	3	2	3	5	3	2	3	3	2
KODEO .	Unit sales	32,900	155,200	176,400	153,500	165,100	159,200	42,800	86,100	29,800	28,700	121,600	81,800	104,500
Bisty	Title	-	-	-	1	2	1	5	3	2	2	2	2	3
Disty	Unit sales	-	-	-	5,600	19,000	22,900	73,700	112,400	91,200	76,100	70,000	81,700	65,800
OK!!	Title	-	-	-	-	-	-	-	-	-	-	-	-	-
OK.:	Unit sales	-	-	-	-	-	-	-	-	-	-	-	-	-
Enterrise	Title	-	-	-	-	-	-	-	-	-	1	1	1	1
Enterrise	Unit sales	-	-	-	-	-	-	-	-	-	2,400	16,100	7,200	47,800
MIZUHO/	Title	-	-	-	-	-	-	-	-	-	-	-	-	-
Macy	Unit sales	-	-	-	-	-	-	-	-	-	-	-	-	-
NIA NIA CHOW	Title	-	-	-	-	-	-	-	-	-	-	-	-	-
NANASHOW	Unit sales	-	-	-	-	-	-	-	-	-	-	-	-	-
Spiky group	Title	-	-	-	-	-	-	-	-	-	-	-	-	-
Spiky group	Unit sales	-	-	-	-	-	-	-	-	-	-	-	-	-
Daiichi	Title	-	-	-	-	-	-	-	-	-	-	-	-	-
Syokai/ D-light	Unit sales	-	-	-	-	-	-	-	-	-	-	-	-	-
NewGin/	Title	-	-	-	-	-	-	-	-	-	-	-	-	-
EXCITE	Unit sales	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	Title	2	4	5	7	5	3	8	8	5	5	6	6	6
10tai	Unit sales	32,900	155,200	176,400	159,100	184,100	182,100	116,500	198,600	121,000	107,400	207,800	170,800	218,300

^{*}Number of titles sold includes only major titles for pachinko.

*Unit sales are the cumulative number of machines sold by each manufacturer and some of the unit sales include the rental plan. (The number of units sold is rounded down to the nearest 100.)

Change in pachinko unit sales by affiliated manufacturer

(As of December 31, 2024)

F	Ϋ́	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Q1-Q3 2024	Total
Diety	Title	3	2	2	2	2	2	2	2	2	2	3	3	60
Bisty	Unit sales	111,800	159,700	90,600	98,600	56,800	37,100	57,400	32,500	68,400	86,500	143,300	46,700	2,860,600
OK!!	Title	2	1	1	1	-	2	3	1	2	3	-	-	17
OK!!	Unit sales	28,700	114,500	5,000	22,800	19,100	24,000	63,000	12,400	54,100	32,800	12,900	2,200	424,500
MIZUHO/	Title	-	1	3	-	1	-	-	-	-	-	-	-	5
Macy	Unit sales	-	4,800	39,600	-	6,300	5,300	-	-	-	-	-	-	56,200
NANASHOW	Title	-	-	-	2	-	1	1	-	-	1	-	1	6
IVAIVASIIO W	Unit sales	-	-	-	3,700	600	16,500	3,900	-	-	12,000	-	4,500	41,500
Daiichi Syokai/	Title	-	-	1	1	-	1	1	-	-	1	1	-	6
D-light	Unit sales	-	-	8,600	14,000	-	10,200	4,300	-	-	5,000	10,400	1,500	54,400
New Gin/	Title	-	-	-	-	-	-	-	-	1	-	1	-	2
EXCITE	Unit sales	-	-	-	-	-	-	-	-	10,200	-	3,100	-	13,300
Total	Title	5	4	7	6	3	6	7	3	5	7	5	4	96
IUIAI	Unit sales	140,600	279,200	143,900	139,300	82,900	93,300	128,700	45,000	132,700	136,400	169,800	55,100	3,450,700

Change in pachislot unit sales by affiliated manufacturer

F	Y	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Q1-Q3 2024	Total
DODEO	Title	1	1	-	1	2	-	-	-	-	-	-	_	48
RODEO	Unit sales	26,500	42,500	-	4,400	600	-	-	-	-	-	-	_	1,412,200
D' 4	Title	3	-	3	2	2	2	2	2	1	1	2	_	43
Bisty	Unit sales	61,700	0	54,300	12,000	12,200	13,100	14,800	7,600	10,000	14,900	23,600	8,800	852,400
OKII	Title	-	-	-	-	2	-	-	-	-	1	-	1	4
OK!!	Unit sales	-	-	-	-	7,000	-	-	-	2,900	300	-	3,400	13,800
P	Title	2	1	2	3	2	3	1	1	2	2	-	3	26
Enterrise	Unit sales	72,000	24,400	42,800	57,800	22,300	4,800	19,800	17,600	14,900	13,700	2,400	27,400	394,300
MIZUHO/ Macy	Title	1	-	-	-	2	-	-	-	-	-	-	-	3
	Unit sales	54,100	0	-	-	4,000	-	-	-	-	-	-	-	58,100
NANASHOW -	Title	-	1	2	2	3	2	2	1	-	-	-	-	13
NANASHOW -	Unit sales	-	20,000	14,900	6,300	10,900	7,900	5,100	2,400	-	-	-	_	68,000
G 7	Title	-	-	-	-	1	4	-	3	2	2	2	2	16
Spiky group	Unit sales	-	-	-	-	7,000	6,600	-	12,600	15,400	26,300	24,100	15,500	107,800
Daiichi	Title	-	-	3	1	2	-	-	1	1	1	1	1	11
Syokai/ D-light	Unit sales	-	-	9,100	3,100	3,300	-	-	4,000	6,000	10,700	6,300	4,200	47,100
New Gin/	Title	-	-	-	-	1	-	1	-	_	_	1	_	3
EXCITE	Unit sales	-	-	-	-	19,700	-	12,600	-	-	-	14,100	800	47,300
	Title	7	3	10	9	17	11	6	8	6	7	6	7	167
Total	Unit sales	214,400	87,200	121,200	83,700	87,400	32,600	52,500	44,600	49,300	66,100	70,500	60,500	3,001,400

^{*}The Spiky group's unit sales include a portion of the unit sales of machines manufactured by SPIKY CORPORATION, CROSSALPHA CORPORATION, SHINNICHI TECHNOLOGY CORPORATION, and F CORPORATION.)

*Number of titles for pachinko only includes the major titles. *Unit sales are the cumulative number of machines sold by each manufacturer and some of the unit sales include the rental plan. (The number of units sold is rounded down to the nearest 100)

*A revision of calculation method is attempted for some titles from FY2018. *The unit sales of RODEO includes that of *Kaiji 3* released in FY2013 from GINZA Corporation.

^{*}The unit sales of OK!! includes that of PACHI-SLOT ULTRASEVEN released in FY2017 and Pachinko Onimusha: Dawn of Dreams Super Souken released in FY2018 from KYORAKU SANGYO.

						(As of Decemb	er 31, 2024)
		Bisty		26	2009	CR Neon Genesis Evangelion—The Beginning and the End	237,000
	FY	Title	Number of sales	27		CR Iron Chef	-
1	2003	CR FEVER KUNG-FU GAL	14,000	28		CR GTO	-
2	2004	CR Kahara Tomomi to Minashigo Hatchi	41,000	29		CR Neon Genesis Evangelion —The Angels Are Back Again YF	24,000
3		CR Neon Genesis Evangelion	124,000	30		CR Shimizu no Jirocho—The Bonds of Life	11,000
4		CR Circuit e ikou!	11,000	31	2010	CR Kung Fu Panda	12,000
5		CR FEVER TWINS	-	32		CR Evangelion —Evangelical of the beginnings Light ver.	-
6	2005	CR Neon Genesis Evangelion: Second Impact	161,000	33		CR Shimizu no Jirocho Light ver.	-
7		CR Ashita ga arusa Yoshimoto World	38,000	34		CR Evangelion —Evangelical of the Beginnings	205,000
8		CR Marilyn Monroe	39,000	35	2011	CR Evangelion 7	100,000
9		CR Iijima Naoko no Casino Bisty	21,000	36		CR The story of ayumi hamasaki Sweet Version	10,000
10		CR Daimajin	10,000	37		CR The story of ayumi hamasaki Light Version	-
11	2006	CR Neon Genesis Evangelion—Kiseki no Kachiwa	187,000	38		CR The story of ayumi hamasaki —introduction	72,000
12		CR WINK	11,000	39	2020	Evangelion 7 Smile Model	12,000
13		CR Aya Matsuura	40,000	40		CR Sengoku BASARA 3 —The Battle of Sekigahara	16,000
14		CR Otoko Ippiki Gaki Daisho	-	41	2012	EVA Light III	16,000
15		CR Shin Sangoku Musou	27,000	42	2013	CR EVANGELION 8 Premium Battle	12,000
16	2007	CR Neon Genesis Evangelion —The Angels Are Back Again	199,000	43		CR TEKKEN	18,000
17		CR Tomb Raider	-	44		CR EVANGELION 8	75,000
18		CRA Felix the Cat	-	45		CR Beyond the Heavens	-
19		CR The Mask of Zorro	-	46	2014	CR TEKKEN LIGHT VERSION	-
20		CR LOONEY TUNES BIA	-	47		CR EVANGELION 8 Extreme Battle	20,000
21	2008	CR Mystic Blue	-	48		CR ayumi hamasaki 2	23,000
22		CR King Kong	21,000	49		CR EVANGELION 9	103,000
23		CR Seven Samurai	82,000	50		CR EVANGELION 9 Premium Amadigi ver.	13,000
24		CR A Morning Musume	-	51		CR EVANGELION 9 Middle ver.	-
25		CR A Neon Genesis Evangelion Premium Model	51,000				

^{*}The table shows some of the titles announced as of February 7, 2025.

*The figures have been rounded down to the nearest thousand.

*Some of the unit sales include the rental plan.

*The table shows the unit sales calculated at the end of Q3 FY2024. (the information of the amadigi-type and reuse-type machines are omitted).

					••	(As of Decemb	-1 01, 202
	2015	CR EVANGELION 9 Type zero ver.	-	78	2020	NEON GENESIS EVANGELION Decisive Battle -Crimson-	14,000
		CR Martian Successor NADESICO	-	79		P CODE GEASS Lelouch of the Rebellion	13,000
		CR EVANGELION X	53,000	80		NEON GENESIS EVANGELION Decisive Battle PREMIUM MODEL	
		CR EVANGELION 9 Type zero 199 ver.	-	81	2021	P Uchū Senkan Yamato 2202 Ai no Senshi-tachi	
		CR Martian Successor NADESICO Light ver.	-	82		P CODE GEASS Lelouch of the Rebellion Light middle ver.	
		CR EVANGELION X PREMIUM MODEL	12,000	83		NEON GENESIS EVANGELION -Roar for tomorrow-	84,00
	2016	CR TEKKEN 2 Toushin ver.	15,000	84		P CODE GEASS Lelouch of the Rebellion Light ver.	
)		CR EVANGELION 9 180ver.	-	85	2022	P Uchū Senkan Yamato 2202 -ONLY ONE-	15,00
)		CR EVANGELION 10 SPEED IMPACT	12,000	86		P Uchū Senkan Yamato 2202 Ai no Senshi-tachi Light Ver.	
l		CR EVANGELION – Time to Rise	57,000	87		P Godzilla vs EVANGELION-G-cells awakening-	50,00
2		CR TEKKEN 2 Fujin ver.	-	88		P Uchū Senkan Yamato 2202 -ONLY ONE- light Ver.	
3	2017	CR EVANGELION – Time to Rise Premium Model	-	89	2023	$\label{eq:problem} PCODEGEASSLelouchoftheRebellion-RebelliontoRe;\\ surrection-$	20,00
1		CR EVANGELION 2018 model	36,000	90		NEON GENESIS EVANGELION -Roar for tomorrow-SPECIAL EDITION	10,00
5		CR EVANGELION – Time to Rise Start impact	-	91		P Godzilla vs EVANGELION-G-cells awakening- PREMIUM MODEL	
<u></u>		CR CODE GEASS Lelouch of the Rebellion - Emperor Road-	10,000	92		Pachinko EVANGELION:3.0 + 1.0 Type Rei	56,00
7		CR EVANGELION 2018 model GOLD Impact	-	93		Sumapachi EVANGELION:3.0 + 1.0 Type Kaworu	12,00
8	2018	CR Drum ☆ EVANGELION PINK	-	94		NEON GENESIS EVANGELION -Roar for tomorrow-PREMIUM MODEL	11,00
9		Mode Pachinko CODE GEASS Lelouch of the Rebellion - easy version -	-	95		Sumapachi EVANGELION:3.0 + 1.0 Type Gendo	
)		Mode Pachinko Drum ☆ EVANGELION GOLD	-	96		P CODE GEASS Lelouch of the Rebellion -Rebellion to Re; surrection-light ver.	
l		EVANGELION Super awakening/Super berserk	27,000	97	2024	P Uchū Senkan Yamato 2202 Super Wave	13,00
2	2019	PACHINKO TEKKEN EXTREME	-	98		P Godzilla vs EVANGELION Second impact G	20,00
3		EVANGELION 13 Premium model	-	99		e Godzilla vs EVANGELION Second impact G Awakening of destroyer	
4		NEON GENESIS EVANGELION Rebirth of Angels	35,000	100		Pachinko EVANGELION:3.0 + 1.0 129 LT ver.	On sal
5		PACHINKO TEKKEN EXTREME SWEET COMBO VER.	-				
5		EVANGELION 13 EXTRA model	-				
7		NEON GENESIS EVANGELION Rebirth of Angels	_				

 $PREMIUM\,MODEL$

^{*}The table shows some of the titles announced as of February 7, 2025.

*The figures have been rounded down to the nearest thousand.

*Some of the unit sales include the rental plan.

*The table shows the unit sales calculated at the end of Q3 FY2024. (the information of the amadigi-type and reuse-type machines are omitted).

Regarding the titles which unit sales were less than 10,000, the figures are not disclosed.

		OK!!	
	FY	Title	Unit sales
1	2012	New-century Pachinko GHOST IN THE SHELL: STAND ALONE COMPLEX MAX type	-
2		New-century Pachinko GHOST IN THE SHELL: STAND ALONE COMPLEX Middle type	25,000
3	2013	Pachinko Onimusha: Dawn of Dreams	33,000
4		New-century Pachinko BERSERK	23,000
5	2014	Pachinko Onimusha: Dawn of Dreams Light Version	-
6		Pachinko Ultra Battle Retsuden	80,000
7	2015	Pachinko Marvel's Avengers	-
8	2016	Pachinko GANTZ	31,000
9	2017	Pachinko Ultra Battle Retsuden Light Edition	-
10		Pachinko Marvel's Avengers Type196	-
11		Pachinko Marvel's Avengers Light Version	-
12		Pachinko GANTZ EXTRA	-
13	2018	Pachinko Onimusha: Dawn of Dreams Super Souken (Manufactured by KYORAKU SANGYO)	15,000
14		Pachinko GEKIJOUREI	10,000
15	2019	Pachinko GANTZ:2	25,000
16		Pachinko Onimusha: Dawn of Dreams Kyouki Ranbu (Manufactured by KYORAKU SANGYO)	10,000
17		Pachinko Onimusha: Dawn of Dreams Kyouki Ranbu Light Verion (Manufactured by KYORAKU SANGYO)	-
18		PACHINKO 6 ULTRAMAN BROTHERS (Manufactured by KYORAKU SANGYO)	20,000
19	2020	Pachinko ULTRASEVEN Cho Rambu (Manufactured by KYORAKU SANGYO)	10,000
20		Pachinko GANTZ:2 Sweet ver.	-
21	2021	PACHINKO GANTZ KIWAMI	-
22		PACHINKO ULTRAMAN TARO 2 (Manufactured by KYORAKU SANGYO)	25,000
23		PACHINKO 6 ULTRAMAN BROTHERS Light version (Manufactured by KYORAKU	-
23		SANGYO) PACHINKO ULTRAMAN TARO 2 Super decisive	
24		battle LIGHT ver. (Manufactured by KYORAKU	-

		(As of Decemb	er 31, 2024
26	2022	PACHINKO GANTZ:3 LAST BATTLE	11,000
27		PACHINKO ULTRAMAN TIGA 1500×84	20,000
28	2023	PACHINKO ULTRAMAN TIGA Ultra super luminal Light ver.	-
29		Pachinko GANTZ Awakening RUSH180	-
30		PACHINKO MITOKOHMON chogokujo	-
31	2024	Pachinko GANTZ Awakening SWEET 2000	-
32		e ULTRAMAN 2400★80	On sale
33	2025	e SHIN ULTRAMAN	On sale

		MIZUHO/ Macy	
	FY	Title	Unit sales
1	2014	CR BATMAN	-
2	2015	CR Million GOD RISING	22,000
3		CR Midoridon Hanabi DE Buon giorno	10,000
4		CR Million GOD RISING—ZEUS Returns—	-
5		CR Tengen Toppa Gurren Lagann	-
6		CR Midoridon Hanabi DE Buon giorno 1/99ver.	-
7	2017	CR Yu-Gi-Sei Million Arthur	-
8	2018	CR Tengen Toppa Gurren Lagann 199 ver.	-
9		CR Tengen Toppa Gurren Lagann 99 ver.	-
10		CR Yu-Gi-Sei Million Arthur 199ver	-

^{*}The table shows some of the titles announced as of February 7, 2025.

*The figures have been rounded down to the nearest thousand.

*Some of the unit sales include the rental plan.

*The table shows the unit sales calculated at the end of Q3 FY2024. (the information of the amadigi-type and reuse-type machines are omitted). Regarding the titles which unit sales were less than $10,\!000$, the figures are not disclosed.

(As of December 31, 2024)

		Daiichi Shokai/ D-light	
	FY	Title	Unit sales
1	2015	CR Sakigake Otokojuku	-
2		CR Sakigake Otokojuku Light Ver.	-
3	2016	CR MAJESTIC PRINCE	13,000
4	2018	CR INUYASHA JUDGEMENT∞(infinity)	-
5		P INUYASHA JUDGEMENT∞ PREMIUM	-
6	2019	ayumi hamasaki -LIVE in CASINO-	-
7	2022	P INUYASHA 2	-
8	2023	P Hyakka-Ryoran	10,000
9	2024	P Hyakka-Ryoran Gohoushi 129ver.	-

		NewGin/ EXCITE	
	FY	Title	Unit sales
1	2021	P BERSERK Musou	10,000
2	2023	P BERSERK Musou Vengeance ver.	-
3	2024	P Ring ni kakerol	On sale

		NANASHOW	
	FY	Title	Unit sales
1	2016	CR The Amazing Spider-Man	-
2		THE GENIE FAMILY	-
3	2018	CR ULTIMATE JUDGEMENT	16,000
4	2019	PA ULTIMATE JUDGEMENT Sweet Judgement 99 ver.	-
5		CR Mach GoGoGo GP7000	-
6	2022	P Gatchaman the True Velocity	12,000
7	2024	Sumapachi SSSS.GRIDMAN	-

^{*}The table shows some of the titles announced as of February 7, 2025.

*The figures have been rounded down to the nearest thousand.

*Some of the unit sales include the rental plan.

^{*}The table shows the unit sales calculated at the end of Q3 FY2024. (the information of the amadigi-type and reuse-type machines are omitted). Regarding the titles which unit sales were less than 10,000, the figures are not disclosed.

						(As of Decemb	per 31, 2024)
		RODEO		26	2007	Virtua Fighter	10,000
	FY	Title	Unit sales	27		Tenka Muteki! Salaryman Kintaro	18,000
1	2000	INDY JAWS 2	23,000	28		The Mask of Zorro	-
2		Gamera	29,000	29		Cream Stew	-
3	2001	Ichigeki Teio 2	17,000	30		Devil May Cry 3	48,000
4		Salaryman Kintaro	118,000	31	2008	Kaiji Act 2	18,000
5		DOUBLE CHALLENGE	31,000	32		Tenchi wo Kurau	-
6		Oo-Gamera	32,000	33		Sonic Live	-
7	2002	KAZENOYOUJINBOU	53,000	34	2009	Onimusha: Dawn of Dreams	90,000
8		SNOW KING	-	35		Hono-no Nekketsu Kyoshi	-
9		Salaryman Kintaro S	-	36	2010	Gravion	_
10		CLUB RODEO T	43,000	37		Ore no Sora—Spirit of Young Justice	38,000
11		Ginginmaru	31,000	38		Gamera	13,000
12	2003	Gamera -High Grade Vision	61,000	39	2011	Pachislot Monster Hunter	95,000
13		WANTOUCHABLE (Sammy)	-	40		Rahxephon	_
14		JET SET RADIO	22,000	41		Kaze no Youjinbou—Memory of Butterflies	23,000
15		Charlie's Angels FT	-	42	2012	Pachislot Shin-Onimusha Sairin	41,000
16		Sloter Kintaro	52,000	43		SAKIGAKE OTOKOJUKU— TENCHO-GORIN THE FINAL	24,000
17		Yajyu	14,000	44	2013	Kaiji3 (Manufactured by GINZA Corporation)	25,000
18	2004	Onimusha 3	120,000	45	2014	Salaryman Kintaro Syusse Kaido	42,000
19		Kaiji	29,000	46	2016	Pachislot INUYASHA	-
20		Umematsu Dynamite Wave!	36,000	47	2017	PACHISLOT TATAKAE! SALARY-MAN	-
21	2005	Ore no Sora	125,000	48		Pachislot Ys I&II	-
22		Dokonjo Gaeru	-				
23	2006	Sakigake!! Otoko Juku	17,000				
24		PREMIUM Dynamite	-				
25		Dokaben	-				

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*The table shows the unit sales calculated at the end of Q3 FY2024. (the information of the amadigi-type and reuse-type machines are omitted). Regarding the titles which unit sales were less than $10,\!000$, the figures are not disclosed.

		Bisty	
	FY	Title	Unit sales
1	2003	KAIZOKU	-
2	2004	Dai Yamato	12,000
3		Fever Natsumatsuri	-
4	2005	Neon Genesis Evangelion	23,000
5	2006	SHERLOCK HOUND	-
6		GTO	-
7		ROCKY BALBOA	-
8		Tomb Raider	60,000
9		Lord of the Rings	-
10	2007	Beach Club	-
11		Neon Genesis Evangelion—Magokoro wo Kimini	99,000
12		Morning Musume	-
13	2008	KING KONG	-
14		Neon Genesis Evangelion—That time has come, now they're waiting for us	90,000
15	2009	Saturday Night Fever	-
16		Neon Genesis Evangelion—Die Spur der SEELE	84,000
17	2010	MOBASLO Evangelion—for your own wish	77,000
18		Magical Shopping Arcade Abenobashi	-
19	2011	Evangelion—the Heartbeat of Life	46,000
20		SAMURAI 7	12,000
21	2012	EVANGELION	57,000
22		Yaoh	-
23		GTO Limit Break	-
24	2013	Evangelion—Ketsui no Toki	13,000
25		MOBILE SUIT GUNDAM	25,000

		(As of Decemb	er 31, 2024)
26	2013	PACHISLOT ULTRAMAN WARS	23,000
27	2015	EVANGELION—Spear of Hope	26,000
28		EVANGELION—Tamashii wo Tsunagumono	15,000
29		MOBILE SUIT GUNDAM Awakening-Chained battle-	12,000
30	2016	EVANGELION—WISH OF VICTORY	-
31		PACHI-SLOT MOBILE SUIT Z GUNDAM	-
32	2017	EVANGELION 30¢MODEL	-
33		Neon Genesis Evangelion - to You the Sincerity 2	-
34	2018	Pachislot Evangelion AT777	14,000
35		Neon Genesis Evangelion - berserk 400	-
36	2019	CARD BATTLE PACHI-SLOT MOBILE SUIT GUNDAM X-OVER	-
37		EVANGELION FESTIVAL	-
38	2020	Pachislot for CHAR AZNABLE -RED COMET's Counterattack-	-
39		PACHISLOT THE iDOLM@STER MILLION LIVE!	-
40	2021	NEON GENESIS EVANGELION -Resonance of souls-	-
41	2022	Pachislot MOBILE SUIT GUNDAM UNICORN	15,000
42	2023	L Evangelion -Genesis of Destiny-	17,000
43		L Godzilla vs EVANGELION	14,000
44	2024	L Pachislot Evangelion: 3.0+1.0	On sale

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*The table shows the unit sales calculated at the end of Q3 FY2024. (the information of the amadigi-type and reuse-type machines are omitted). Regarding the titles which unit sales were less than 10,000, the figures are not disclosed.

						(As of Dece	mber 31, 2024)
		Enterrise/ Adelion		24	2024	Smart Slot STRIKE THE BLOOD	-
	FY	Title	Unit sales	25		Smart slot STREET FIGHTER V The way of the challenger	-
1	2009	VIEWTIFUL JOE	-	26		Smart pachislot MONSTER HUNTER RISE	19,000
2	2010	Sengoku BASARA 2	16,000	27		Smart Pachislot Resident Evil5	On sale
3	2011	Street Fighter IV	-				
4	2012	Resident Evil 5	49,000			OK!!	
5	2013	Monster Hunter: Gekka Raimei	50,000		FY	Title	Unit sales
6		Devil May Cry 4	25,000	1	2017	Pachi-Slot Marvel's The Avengers	-
7	2014	Pachislo Sengoku BASARA 3	20,000	2		PACHI-SLOT ULTRASEVEN (Manufactured by KYORAKU SANGYO)	-
8	2015	Resident Evil 6	37,000	3	2022	PACHI-SLOT ULTRAMAN TARO Tyrant SPEC	-
9		Asura's Wrath	-	4	2024	L Ultraman Tiga	-
10	2016	Super Street Fighter IV	-	5		L MASKED RIDER DEN-O	On sale
11		Devil May Cry X (Cross)	15,000				
12		Monster Hunter Kyoryu Sensen	37,000			Daiichi Shokai/ D-light	
13	2017	Pachislo Machine Ace Attorney	-		FY	Title	Unit sales
14		Resident Evil Revelations	18,000	1	2015	MAJESTIC PRINCE	-
15	2018	Pachislo Okami	-	2		HIGURASHI NO NAKUKORONI—KIZUNA	-
16		STREET FIGHTER V PACHISLOT EDITION	-	3		Oh My Goddess!	-
17		Pachislot Sengoku BASARA HEROES PARTY	-	4	2016	Pachislot GARGANTIA ON THE VERDUROUS PLANET	-
18	2019	PACHI SLOT Onimusha: Dawn of Dreams	20,000	5	2017	Pachislot Osomatsu-kun	-
19	2020	Pachislot MONSTER HUNTER: WORLD	17,000	6		Pachislot The Ambition of Oda Nobuna	-
20	2021	PACHISLOT Hyakkaryouran SAMURAI GIRLS	-	7	2020	PACHISLOT TETSUYA -Destiny and real ability-	-
21		Pachislot MONSTER HUNTER: WORLD™ GOLD HUNTING	10,000	8	2021	S Ushio &TORA -A flash of thunder spear-	-
22	2022	Pachislot Gekka Miyabi		9	2022	PACHISLOT BOØWY	10,000
23		Pachislot MONSTER HUNTER WORLD: ICEBORNE™	14,000	10	2023	L Higurashi When They Cry: GOU	-
				11	2024	L SHIN IKKITOUSEN	-

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*The table shows the unit sales calculated at the end of Q3 FY2024. (the information of the amadigi-type and reuse-type machines are omitted). Regarding the titles which unit sales were less than $10,\!000$, the figures are not disclosed.

(As of December 31, 2024)

		MIZUHO	
	FY	Title	Unit sales
1	2013	ANOTHER GOD HADES	54,000
2	2017	Kai-Dou-Sei Million Arthur	-
3		THE AMAZING SPIDER-MAN	-

		NewGin/ EXCITE	
	FY	Title	Unit sales
1	2017	Sengoku Pachislot Hana no Keiji - Ten wo Ugatsu Ikusayari - (Sales cooperation)	19,000
2	2019	Pachislot Salaryman Kintaro -MAX-	12,000
3	2023	L BERSERK Musou	14,000
4	2024	L Salaryman Kintaro	On sale

		NANASHOW	
	FY	Title	Unit sales
1	2014	Pachislot BERSERK	20,000
2	2015	PACHISLOT NINJA GAIDEN	12,000
3		Pachislot Ultraman	-
4	2016	Pachislot ALIEN BALTAN	-
5		Pachislot LOAD of VERMILION	-
6	2017	PACHISLOT GRAPPLER BAKI	-
7		PACHISLOT TOUKIDEN	-
8		PACHISLOT BLACK LAGOON3	-
9	2018	Pachislot Mach GoGoGo	-
10		Pachislot LORD of VERMILION Re:	-
11	2019	Super AT Chu la Oki	-
12		PACHISLOT Tengen Toppa Gurren Lagann	-
13	2020	AKAME GA KILL!	-

		Spiky GROUP	
	FY	Title	Unit sales
1	2017	PACHISLOT Super GANTZ (Developed by NANASHOW Corporation)	-
2	2018	PACHISLOT Tengen Toppa Gurren Lagann - KIWAME- (Developed by NANASHOW Corporation)	-
3		Pachislot Hananchu (Developed by NANASHOW Corporation)	-
4		PACHISLOT ROCKMAN Ability (Developed by Enterrise Co., Ltd.)	-
5		Resident Evil INTO THE PANIC (Developed by Enterrise Co., Ltd.)	-
6	2020	BLACK LAGOON4 (Developed by NANASHOW Corporation)	-
7		PACHISLOT Ring-ni-kakero I -World champion carnival version- (Developed by Enterrise Co., Ltd.)	-
8		ZETTAI SHOGEKI III (Developed by NANASHOW Corporation)	-
9	2021	PACHISLOT GANTZ KIWAMI THE SURVIVAL GAME	-
10		BLACK LAGOON ZERO bullet MAX	-
11	2022	PACHISLOT INUYASHA	15,000
12		Pachislot Shin Ore no Sora	10,000
13	2023	S The Ambition of Oda Nobuna -countywide edition-	-
14		L Ring ni kakero l V	17,000
15	2024	L AKAME GA KILL! 2	-
16		L INUYASHA 2	10,000
17		L Tokyo Ghoul	On sale

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^{*}The table shows the unit sales calculated at the end of Q3 FY2024. (the information of the amadigi-type and reuse-type machines are omitted). Regarding the titles which unit sales were less than 10,000, the figures are not disclosed.

Change of pachinko Evangelion series

FY	Sales title (main title)	Low gambling nature type/ reused-type machines	Unit sales of series (Booked amount)	FY	Sales title (main title)	Low gambling nature type/ reused-type machines	Unit sales of series (Booked amount)
2004	Neon Genesis Evangelion Dec. 2004 (124,000 machines)		98,000 machines	2009	The Beginning and the End Apr. 2009 (237,000 machines)	The Angels Are Back Again YF Jan. 2010 (24,000 machines)	259,000 machines
2005	Second Impact Feb. 2006 (161,000 machines)		150,000 machines	2010	Evangelical of the Beginnings Jun. 2010 (205,000 machines)	Evangelical of the Beginnings Light ver. Nov. 2010	215,000 machines
2006	Kiseki no Kachiwa Feb. 2007 (187,000 machines)		206,000 machines	2011	Evangelion 7 Jan. 2012 (100,000 machines)		97,000 machines
2007	The Angels Are Back Again Jan. 2008 (199,000 machines)		206,000 machines	2012		(Evangelion 7) EVA Light III May 2012 (16,000 machines) Evangelion 7 Smile Model Dec. 2012 (12,000 machines)	31,000 machines
2008		Neon Genesis Evangelion Premium Model May 2008 (51,000 machines)	63,000 machines	2013	EVANGELION 8 Jul. 2013 (75,000 machines)	EVANGELION 8 Premium Battle Jan. 2014 (12,000 machines)	88,000 machines

^{*}The figures in parentheses indicate unit sales per title (sales of less than 10,000 machines are not disclosed).

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Change of pachinko Evangelion series

FY	Sales title (main title)	Low gambling nature type/ reused-type machines	Unit sales of series (Booked amount)	FY	Sales title (main title)	Low gambling nature type/ reused-type machines	Unit sales of series (Booked amount)
2014	EVANGELION 9 Dec. 2014 (103,000 machines)	EVANGELION 8 Extreme Battle Jul. 2014 (20,000 machines) EVANGELION 9 Premium Amadigi Feb. 2015 (13,000 machines) EVANGELION 9 Middle Ver. Feb. 2015	Ver. 131,000 machines	2019	NEON GENESIS EVANGELION Rebirth of Angels Dec. 2019 (35,000 machines)	EVANGELION 13 Premium model Sep. 2019 EVANGELION 13 EXTRA model Feb. 2020 NEON GENESIS EVANGELION Rebirth of Angels PREMIUM MODEL Mar. 2020	51,000 machines
2015	EVANGELION X Sep. 2015 (53,000 machines)	EVANGELION 9 Type zero ver. May 2015 EVANGELION 9 Type zero 199ver. Dec. 2015 EVANGELION X PREMIUM MODE Feb. 2016 (12,000 machines)	84,000 machines	2020	NEON GENESIS EVANGELION Decisive Battle -Crimson Oct. 2020 (14.000 machines)	NEON GENESIS EVANGEZLION Decisive Battle PREMIUM MODEL Feb. 2021	18,000 machines
2016	Time to Rise Dec. 2016 (57,000 machines)	EVANGELION 9 180Ver. Sep. 2016 EVANGELION X SPEED IMPACT Sep. 2016 (12,000 machines)	78,000 machines	2021	NEON GENESIS EVANGELION -Roar for tomorrow- Dec. 2021 (50,000 machines)		51,000 machines
2017	EVANGELION 2018 model Oct. 2017 (36,000 machines)	EVANGELION 11 PREMIUM MODEL Jun. 2017 EVANGELION 11 Start Impact Dec. 2017 EVANGELION 2018 model GOLD Impact Mar. 2018	46,000 machines	2022	P Godzilla vs EVANGELION -G-cells awakening- Dec. 2022 (50,000 machines)	Resale (10,000 units)	60,000 machines
2018	EVANGELION Super awakening/ Super berserk Mar. 2019 (27,000 machines)	CR Drum & EVANGELION PINI Aug. 2018 Mode Pachinko Drum & EVANGELION GOLD Jan. 2019	33,000	2023	Pachinko Sumapachi EVANGELION: 3.0 + 1.0 3.0 + 1.0 3.0 + 1.0 Type Rei Dec. 2023 (56,000 units) (12,000 units)	N: Feb. 2024 (11,000 units) Sumapachi EVANGELION: 3.0 Type Gendo May 2024	120,000 machines

^{*}The figures in parentheses indicate unit sales per title (sales of less than 10,000 machines are not disclosed).

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Change of pachinko Evangelion series

FY	~~~~	es title n title)	nbling nature type/ d-type machines	Unit sales of series (Booked amount)
_	P Godzilla vs EVANGELION Second impact G Dec. 2024 (20,000 units)	e Godzilla vs EVANGELION Second impact G Awakening of destroyer Dec. 2024	Pachinko EVANGELION: 3.0 + 1.0 129 LT ver. Feb. 2025 On sale	33,000 machines

Change of pachislot *Evangelion* series

FY	Sales title (main titles)	Unit sales of series (Booked amount)	FY	Sales title (main titles)	Unit sales of series (Booked amount)
2005	Neon Genesis Evangelion Sep. 2005 (23,000 machines)	22,000 machines	2011	Evangelion —the Heartbeat of Life Feb. 2012 (46,000 machines)	69,000 machines
2007	Neon Genesis Evangelion Magokoro wo Kimini Jul. 2007 (99,000 machines)	99,000 machines	2012	EVANGELION Feb. 2013 (57,000 machines)	56,000 machines
2008	Neon Genesis Evangelion That time has come, they're waiting for us Sep. 2008 (90,000 machines)	90,000 machines	2013	Evangelion —Ketsui no Toki Feb. 2014 (13,000 machines)	13,000 machines
2009	Neon Genesis Evangelion — Die Spur der SEELE Mar. 2010 (84,000 machines)	74,000 machines	2015	EVANGELION EVANGELION —Spear of Hope Jun. 2015 (26,000 machines) (2015 (15,000 machines)	41,000 machines
2010	MOBASLO Evangelion —for your own wish Mar. 2011 (77.000 machines)	65,000 machines	2016	EVANGELION —WISH OF VICTORY Feb. 2017	-

^{*}The figures in parentheses indicate unit sales per title (sales of less than 10,000 machines are not disclosed).

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Change of pachislot *Evangelion* series

F Y	Sales title (main titles)	Reuse-type machines	Unit sales of series (Booked amount)
2017	Neon Genesis Evangelion - to You the Sincerity 2 Feb. 2018	EVANGELION 30 oMODEL Jan. 2018	11,000 machines
2018	Pachislot Evangelion AT777 Feb. 2019 (14,000 machines)	Neon Genesis Evangelion - berserk 400 Mar. 2019	13,000 machines
2019	EVANGELION FESTIVAL Mar. 2020		_
2021	NEON GENESIS EVANGELION -Resonance of souls- Jan. 2022		_
2023	L Evangelion -Genesis of Destiny- Oct. 2023 (17,000 units)		23,000 machines

F Y	Sales title (main titles)	Reuse-type machines	Unit sales of series (Booked amount)
2024	L Pachislot Evangelion: 3.0+1.0 Jan. 2025 On sale		On sale

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^{*}The figures in parentheses indicate unit sales per title (sales of less than 10,000 machines are not disclosed).

Unit sales of PS machines (quarterly)

														(U	nit: Machines
FY			2022					2023					2024		
r Y	Q1	Q2	Q3	Q4	Full-Year	Q1	Q2	Q3	Q4	Full-Year	Q1	Q2	Q3	Q4	Full-Year
Total unit sales	60,300	23,900	78,600	56,800	219,800	60,300	65,600	102,400	31,700	260,200	29,200	19,300	83,300		
Pachinko	42,900	13,900	65,700	29,100	151,600	42,900	42,800	76,300	25,300	187,400	8,600	12,300	48,500		
i acmino	71.0%	58.0%	83.6%	51.2%	69.0%	71.0%	65.3%	74.5%	79.9%	72.0%	29.4%	63.8%	58.2%		
Pachislot	17,400	10,000	12,900	27,700	68,100	17,400	22,700	26,100	6,300	72,700	20,600	6,900	34,700		
1 actissor	29.0%	42.0%	16.4%	48.8%	31.0%	29.0%	34.7%	25.5%	20.1%	28.0%	70.6%	36.2%	41.8%		
Agency sales	53,900	-15,700	63,500	17,800	119,500	53,900	40,200	77,300	25,600	197,100	8,000	13,700	47,800		
Agency sales	89.3%	-65.8%	80.8%	31.4%	54.4%	89.3%	61.3%	75.5%	80.7%	75.8%	27.6%	71.2%	57.4%		
Distribution sales	6,400	39,700	15,100	38,900	100,300	6,400	25,300	25,000	6,100	63,000	21,100	5,500	35,400		
Distribution sales	10.7%	165.8%	19.2%	68.6%	45.6%	10.7%	38.7%	24.5%	19.3%	24.2%	72.4%	28.8%	42.6%		
Dinast cales	46,600	19,600	61,300	43,900	171,400	46,600	49,200	77,000	24,300	197,200	21,900	14,200	63,200		
Direct sales	77.2%	81.8%	77.9%	77.2%	78.0%	77.2%	75.0%	75.2%	76.6%	75.8%	74.8%	73.9%	75.9%		
Indirect color	13,700	4,300	17,300	12,900	48,400	13,700	16,300	25,300	7,400	62,900	7,300	5,000	20,000		
Indirect sales	22.8%	18.2%	22.1%	22.8%	22.0%	22.8%	25.0%	24.8%	23.4%	24.2%	25.2%	26.1%	24.1%		

^{*}Some of the unit sales include the rental plan.

Unit sales of PS machines (H1 and H2)

FY -	2020			2021			2022			2023			(Unit: Machines) 2024		
	H1	H2	Full	H1	H2	Full	H1	H2	Full	H1	H2	Full	H1	H2	Full
Total unit sales	16,500	79,400	95,900	77,900	113,200	191,100	84,300	135,500	219,800	126,000	134,200	260,200	48,600		
Pachinko -	4,000	46,000	50,100	65,100	74,700	139,900	56,800	94,800	151,600	85,700	101,700	187,400	20,900		
	24.7%	58.0%	52.3%	83.7%	66.0%	73.2%	67.3%	70.0%	69.0%	68.0%	75.8%	72.0%	43.1%		
Pachislot -	12,400	33,300	45,700	12,700	38,500	51,200	27,500	40,600	68,100	40,200	32,500	72,700	27,600		
	75.3%	42.0%	47.7%	16.3%	34.0%	26.8%	32.7%	30.0%	31.0%	32.0%	24.2%	28.0%	56.9%		
Agency sales	4,200	33,800	38,000	30,500	61,500	92,000	38,100	81,400	119,500	94,100	102,900	197,100	21,800		
	26.0%	42.6%	39.7%	39.2%	54.3%	48.2%	45.3%	60.1%	54.4%	74.7%	76.7%	75.8%	45.0%		
Distribution sales	12,200	45,600	57,800	47,300	51,700	99,100	46,100	54,100	100,300	31,800	31,200	63,000	26,700		
	74.0%	57.4%	60.3%	60.8%	45.7%	51.8%	54.7%	39.9%	45.6%	25.3%	23.3%	24.2%	55.0%		
Direct sales -	13,000	62,500	75,500	61,400	87,800	149,300	66,200	105,200	171,400	95,800	101,400	197,200	36,200		
	79.0%	78.7%	78.8%	78.9%	77.6%	78.1%	78.5%	77.6%	78.0%	76.1%	75.6%	75.8%	74.4%		
Indirect sales -	3,400	16,900	20,300	16,400	25,400	41,800	18,100	30,300	48,400	30,100	32,700	62,900	12,400		
	21.0%	21.3%	21.2%	21.1%	22.4%	21.9%	21.5%	22.4%	22.0%	23.9%	24.4%	24.2%	25.6%		

^{*}Some of the unit sales include the rental plan.

^{*}The number of units sold is rounded down to the nearest 100.

3. Corporate information, etc.

- P.37 Corporate profile Stock information
- P.38 Main group companies
- P.39 Our history
- P.40 Activity for sustainability
- P.45 Reference: introduction of our IR website

Corporate profile

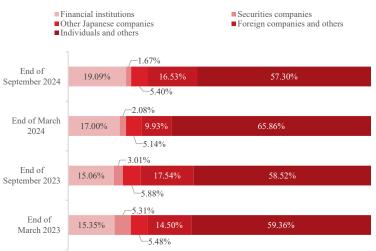
Corporate pr	rofile	Director	(As of December 31, 2024)
Company name	TSUBURAYA FIELDS HOLDINGS INC.	President and Group CEO	Hidetoshi Yamamoto
	https://www.tsuburaya-fields.co.jp/e/	Senior Managing Director	Takayuki Tsukagoshi
Establishment	June 1988 (Started business as Toyo Shoji Co., Ltd. in 1983)	Senior Managing Director	Ei Yoshida
Address of the	Shibuya Garden Tower, 16-17 Nampeidai-cho, Shibuya-ku, Tokyo	Director and Group CFO	Kenichi Ozawa
head office	150-0036, Japan	Director and In charge of Group business planning	Takashi Yamamoto
Capital stock	¥7,948 million	Director	Masayuki Nagatake
Stock	Total number of shares issued and outstanding: 65,429,150 (Treasury shares: 3,223,100)	Director	Yusaku Toyoshima
information	05,429,130 (Treasury snares: 5,225,100)	Director	Hiroyuki Yamanaka
Securities exchange	Prime Market, Tokyo Stock Exchange Code: 2767	Outside Director *	Shigesato Itoi
exchange	Code: 2/0/	Outside Director	Yoriko Aelvoet
Number of employees	1,560 (consolidated), 110 (non-consolidated)	Outside Director *	Katsuya Shirai
1 3		Outside Director *	Tetsuo Komori
Main business activities	Drafting and executing the Group's medium-term management plan Overseeing group management and business	Outside Director *	Keiichi Maeda
	activities, etc.	Outside Director *	Kimie Morishita
1 ' C	. •	* Mr. Shigesato Itoi, Mr.	Katsuya Shirai, Mr. Tetsuo Komori, Mr. Keiichi Maeda and

Stock information

Stock information

Total number of authorized shares	277,600,000			
Number of shares issued	65,429,150			
Treasury shares	3,259,900			
Shareholders	17,427			

By type of shareholder



Major shareholders

J		
Shareholders	Number of shares held	Percentage of total shares held* (excluding treasury shares)
Hidetoshi Yamamoto	15,250,000	24.53%
Takashi Yamamoto	7,225,600	11.62%
Custody Bank of Japan, Ltd. (Trust Account)	6,191,500	9.96%
Master Trust Bank of Japan, Ltd. (Trust Account)	4,282,300	6.89%
Mint Co.	3,200,000	5.15%
STATE STREET BANK AND TRUST COMPANY 505001	2,548,759	4.10%
Hideyuki Kayamori	2,081,900	3.35%
BBH BOSTON CUSTODIAN FOR JAPAN VALUE EQUITY CONCENTRATED FUND A SERIES OF 620135	1,565,800	2.52%
The Nomura Trust and Banking Co., Ltd. (Trust Account)	1,498,600	2.41%
BNYM SANV FOR BNYM FOR BNYM GCM CLIENT ACCTS M ILM FE	1,108,891	1.78%

Ms. Kimie Morishita are outside directors as stipulated in the Companies Act.

⁽As of September 30, 2024)

^{*}Percentage of total shares held is calculated as the ratio of shares held to the total number of shares outstanding (excluding treasury shares).

Main group companies

(As of December 31, 2024)

Company name	Holding ratio of voting rights	Paid-in capital (Million yen)	Address	Business activities	Grou participa month and	ition
O Digital Frontier Inc.	100	31	Shibuya-ku, Tokyo	Planning and production of CG etc.	Apr.	2010
Optimize Company, Limited	100	60	Shibuya-ku, Tokyo	Information distribution services through the Internet	Oct.	2006
O Tsuburaya Productions Co., Ltd.	51.00	310	Shibuya-ku, Tokyo	Planning and production of movie/TV Planning, production and sales of character goods	Apr.	2010
○ TSUBURAYA FIELDS MEDIA & PICTURES ENTERTAINMENT, INC.	100	1 million USD	USA	Acquisition and distribution of entertainment content, Licensing business and trading card business	May	2023
○ TSUBURAYA FIELDS ENTERTAINMENT INTERNATIONAL PTE. LTD.	100	1 million SGD	Singapore	Acquisition and distribution of entertainment content, Licensing business and trading card business	Aug.	2023
○ TSUBURAYA FIELDS ENTERTAINMENT KOREA INC.	100	900 million KRW	Korea	Acquisition and distribution of entertainment content, Licensing business and trading card business	Aug.	2024
O FIELDS CORPORATION	100	100	Shibuya-ku, Tokyo	Planning, development and sales of PS machines	Oct.	2022
O BOOOM Corporation	100	10	Shibuya-ku, Tokyo	Planning and development of PS machines	May	2009
O MICROCABIN CORP.	100	10	Yokkaichi-shi, Mie	Planning and development of software for PS machines	Jan.	2011
○ SEPTECH CORPORATION	100	10	Shibuya-ku, Tokyo	Procurement and manufacturing of components related to PS machines Logistics management	Oct.	2022
○ CROSSALPHA CORPORATION	100	10	Shibuya-ku, Tokyo	Development and manufacturing of PS machines	May	2015
○ SPIKY CORPORATION	100	100	Shibuya-ku, Tokyo	Development and manufacturing of PS machines	May	2015
SHINNICHI TECHNOLOGY CORPORATION	100	10	Shibuya-ku, Tokyo	Development and manufacturing of PS machines	Jan.	2008
○ F CORPORATION	100	5	Shibuya-ku, Tokyo	Development and manufacturing of PS machines	Aug.	2016
O NANASHOW CORPORATION	83.33	40	Shibuya-ku, Tokyo	Development and manufacturing of PS machines	Jan.	2014
○ Sophia Co., Ltd.	100	100	Kiryu-shi, Gunma	Development and manufacturing of PS machines	Mar.	2024
O ACE DENKEN Co., Ltd.	100	95	Taito-ku, Tokyo	Development, manufacturing and sales of pachinko hall facilities Development and manufacturing of PS machines	Mar.	2024
○ Fields Jr. Corporation	100	10	Shibuya-ku, Tokyo	Maintenance of PS machines, etc.	Mar.	2002
O LUCENT, INC.	99.89	10	Shibuya-ku, Tokyo	Leasing, management, trading and asset management of real estate	Jan.	2003
O PachinkoPachislot Information Station, Inc.	70.00	10	Shibuya-ku, Tokyo	Operation of information distribution services	Feb.	2018
O Total Workout premium management Inc.	100	5	Shibuya-ku, Tokyo	Management and operation of fitness gym	May	2011
\square SOUGOU MEDIA INC.	35.00	10	Shibuya-ku, Tokyo	Planning and production regarding sales promotions	Mar.	2010
☐ SPO Entertainment Inc.	31.81	100	Chuo-ku, Tokyo	Acquisition, import/export, and sales of video content rights Operation of movie theaters and video distribution services Planning, developing and operating media services etc.	Mar.	2008

^{*} \bigcirc The consolidated subsidiary \square The subsidiaries and affiliates accounted for using the equity method

^{*}The percentage of indirect ownership is indicated in parenthesis after the Company's voting rights ratio.

Our history

	Management	Content & digital	PS
1988	With the aim of conducting PS business in A Established Toyo Shoji Co., Ltd.	Aichi,	• Toward the creation of entertainment that enriches m [Major initiatives]
●2001	Company name changed to FIELDS CO. · Acquire IP and Growth by becoming the sole distributo · Switch to ISO9001		1992 • Launched pachinko hall management support system Hall TV 1994 • Expand sales offices nationwide • Launched CS broadcasting Pachinko Information Station • Alliance with major PS machine manufacturers
◆2003	Listed on the JASDAQ market · Announced a business model based on IP · Share capital increased to ¥7,948 million · Acquired ISO27001 (Information Systems Division)	Expanding into a wide range of fields, including sports, games, movies, online services, and comics [Major initiatives] 2001 © Established Total Workout Corporation (sports) 2006 © Invested in FutureScope Corporation (online service)	[Major initiatives] 2000 • Business alliance with Sammy Corporation Started exclusive sales of RODEO brand 2003 • Business alliance with SANKYO Co., Ltd. Started exclusive sales of Bisty-brand
◆ 2009	Ownership and creation of IP and cross-media development	Ownership, development, and commercialization of IP 2010 Made two companies of Tsuburaya Productions Co., Ltd. (TPC) and Digital Frontier, Inc. (DF) subsidiaries	Launched EVENGELION series in 2004 2008 Business alliance with KYORAKU SANGYO
2015	Listed on the 1 st Section of the Tokyo Stock Exchange (TSE)	DF (possesses 3DCG production techniques) [Major initiatives] 2020 • Established VIRTUAL LINE STUDIOS CORPORATION (Joint investment of 3 companies, DF/ NIKKATSU CORPORATION/AOI TYO Holdings Co., Ltd) 2021 • Concluded an outsourcing contract with Netflix	Began sales of the brand 2013 Business alliance with D-Light Co., Ltd. 2014 Business alliance with NANASHOW CORPORATION (Made a consolidated subsidiary in 2018) 2015 Made K.K. Aristocrat Technologies (currently
2018	Group reorganization four-company	(Resources are provided for Netflix original works) TPC (holds national IP Ultraman series) [Major initiatives] 2013 • TV series resumed 2018 • Winning U.S. lawsuits of rights to use Ultraman series outside Japan (2020 judgment finalized) 2019 • Global simultaneous distribution ULTRAMAN in the Netflix	CROSSALPHA CORPORATION) a subsidiary Made SPIKY CORPORATION a subsidiary Entered into a business alliance with Daiichi Shokai Co., Ltd. 2017 New Gin group's EXCITE brand Started sales cooperation of PS machine Promoting businesses other than PS machine sales
	System Strengthen earnings base by returning to PS distribution Integrated into Tsuburaya Productions Co., Ltd. (TPC) and Digital Frontier Inc. (DF) as cross-media functions	2022 • Announced <i>Ultraman</i> (original title), a long movie	[Major initiatives] 2018 • Launched advertising services Fields Ad Network 2019 • Launched information distribution services Pachinko Pachislot Information Station 2020 • Launched advertising platform services, Optimize 2022 • Launched secondary distribution promotion site
• 2022	Changed to the prime market of TSE Transitioned to a holding company struc Company name changed to TSUBURAYA FIELDS HOLDINGS INC	GO 1 II W 11 W	Pachinko.com Towards providing a comfortable gaming space [Major initiatives]
	Based on the content and digital business and PS Busine Promoting businesses to create new eorporate value	2024 The CG feature film Ultraman: Rising released	 Made Sophia Co., Ltd. a subsidiary Made ACE DENKEN Co., Ltd. a subsidiary Toward the development of the PS industry as a whole

2024 • Business alliance with DAIKOKU DENKI Co., Ltd.

(As of December 31, 2024)

1. Basic policy

Our group's mission is to realize *The Greatest Leisure for All People*, a corporate philosophy shared by the group. As society matures, the importance of leisure time in people's lives is increasing. Our Group believes that pursuing the ways in which people seek entertainment and leisure and enhancing leisure through the provision of new merchandise and services will enrich people's live, in turn, lead to the happiness of society as a whole.

At the same time, social issues such as climate change and regional issues are emerging as a result of social and environmental changes. There are also social issues that may arise in connection with our group-wide operations, such as emissions of greenhouse gases associated with the distribution and manufacturing of PS business. We recognize that responding to these social issues is essential for us to grow our business in a sustainable manner and deliver the best leisure to as many people as possible.

Under such circumstances, we have decided to proceed with the transition to a global content business enterprise under the "New Medium-Term Management Plan (FY2023-FY2025)" announced in May 2023. We recognize that sustainability and non-financial initiatives are essential to the ongoing provision of the best leisure to many people around the world. We are committed to promoting sustainability management in order to achieve sustainable growth and increase our corporate value.

"Sustainable Development Goals" set by United Nations (UN)

We believe that a society in which the United Nations aims to "end poverty in all its forms everywhere and leave no one behind" is one in which all people can live healthy, safe, and fulfilling lives. And we think there is the greatest leisure through various kinds of entertainment.

Toward that goal, we will achieve the United Nations "Sustainable Development Goals (SDGs)" and continue our business activities to provide the best leisure. Through these efforts, we will contribute to the development of a sustainable society.



2. Main activities

Please refer to the page of the URL below regarding our activities for sustainability https://www.tsuburaya-fields.co.jp/ir/e/csr/activities/



(1) Activities for environment

Power reduction with energy conservation measures

- Room temperature set at 28°C during summer/ room temperature set at 20°C during winter
- Reduced use of lighting/ changed light bulbs to LED
- Energy-saving multi-function machines adopted

Promotion of green procurement

(purchase of products and services which have a lesser impact on the environment)

• Promotion of the procurement of products with environmental labels/marks

Environmental awareness and introduction of hybrid cars (TSUBURAYA FIELDS HOLDINGS Inc. and FIELDS Corp.)

- Number of vehicles introduced: 246 (95.7% of the total)
- Installation targets: Sales vehicles (excluding executives and four-wheel drive vehicles used in cold regions) and some head office vehicles

GHG emissions (t-CO2) results

FY2023

(Apr. 1, 2023 to Mar. 31, 2024) Scope 1: 851.334

*Scopel is calculated by multiplying total gasoline consumed by emission factors for vehicles used by TSUBURAYA FIELDS HOLDINGS INC. and FIELDS CORPORATION

*Figures in Q1 of Factbook and the figures in Annual Securities Report for the year ended March 31, 2024 are different due to the updated emission factors.

Scope 2: 1,045.118

*Scope2 is calculated by multiplying the total amount of electricity used by the head office of TSUBURAYA FIELDS HOLDINGS INC. and 15 other companies, as well as the 13 branches and two showrooms of FIELDS CORPORATION, by the national average emission factor.

*Due to the expanded scope of collection, the figures differ from those in Q1 of Factbook and Annual Securities Report for the year ended March 31, 2024

Activity for sustainability

(2) Activities for social (As of December 31, 2024)

Operating of quality management system

- Implementing continuing improvement as the policy, "Enduringly providing high quality services for contributing pachinko hall's prosperity"
- System renewed continuously in August 2023

Implementing the social contribution activities

- Carrying out regular cleanup activities around the head office by employee volunteers
- Enlightenment activities of SDGs by Tsuburaya Productions and collaborating companies: distribution of short animation KAIJU STEP SDGs Daisakusen

Distribution site: https://sdgs-kaijustep.com/

Established Okinawa working center

- Providing the job opportunities for people with disabilities and preparing a great work environment in Okinawa
- Established date: April 1, 2010
- Business operates: data entry etc.

Promoting introduction of AED (Automatic External Defibrillator)

- Installed AED at visible places in the office building such as near entrances to enable visitors and neighborhood to use
- Employees took instruction course of AED
- Installation date: from January 7, 2011
- Installation site: 35 places (Head office, FIELDS regional offices/branches and Total Workout (gym)

Human capital initiatives

Our group aims to be a company in which each and every employee can achieve self-realization through work and company life with regard to human capital-related initiatives. We believe that working with enthusiasm and maximizing the capabilities of each employee will lead to our groupwide medium-to-long-term and corporate citizenship. Accordingly, we recruit and train personnel with the requisite skills and talent, and develop internal environments and systems that enable our diverse human resources to work with enthusiasm.

Our group's human capital data

Percentage of women workers in managerial positions

FY2023 (Apr. 1, 2023 to Mar. 31, 2024)

TSUBURATA FIELDS HOLDINGS INC. : 5.0% Total Workout premium management Inc. : 16.7%

Wages differences between men and women workers

FY2023 (Apr. 1, 2023 to Mar. 31, 2024)

FIELDS CORPORATION Total labor: 60.2% Regular workers: 65.3%*

Part-time employees/ fixed-term workers: 46.1%

*The Workers' Labor Standards regulation Article 2, page 1 prohibits women from working in jobs that continuously handle goods weighing 30 kilograms or more. Therefore, it is difficult to assign women to sales positions where the handling of such heavy goods (PS machine) is essential, and there is no business allowance or incentive payment to be paid to such sales positions.

<u>TOPICS</u>: Enlightenment activities of SDGs by Tsuburaya Productions, collaborating companies and <u>organizations</u>

KAIJU STEP SDGs Daisakusen - a project for introducing "Sustainable Development Goals (SDGs)" to children

Tsuburaya Productions Co., Ltd. (hereinafter, "TPD") has collaborated with TOKYO SHOSEKI CO., LTD. and KIDS PROJECT Inc. to implement initiatives to introduce SDGs to children through the characters of a TV anime *KAIJU STEP Wandabada*.

Short animations about the "background of problems" and "things we can do" of SDGs 17 goals are published on YouTube and other media. In addition, we promote exhibitions and events where children can learn about SDGs through hands-on experience, creating picture books, on-site classes at elementary schools, and collaborations with a variety of companies working on SDGs.

In October 2024, we held the "KAIJU STEP SDGs Daisakusen Meal Service Week for Future," the third food education event, with Uokuni Food Services Co., Ltd., which is engaged in the school lunch services. This year, under the theme of "The first step becomes a big step," about 50,000 children spent a week learning about SDGs through anime and picture books while eating specially designed school lunches at kindergartens and nursery schools across Japan. Sweets using "Sesame" in fair trade and "Banana" certified by the Rainforest Alliance, and special meal menus such as "Rice oil" and "Tea leaf" menus that reduce food loss are offered, and children learned about SDGs enjoyably.

In addition, with the support of the Japan Expo 2025, we collaborated with the 2025 Osaka-Kansai Expo, which is aimed at contributing to the achievement of SDGs, and held a greeting event featuring official collaboration merchandise sales, the "Pigchan," character of the "KAIJU STEP SDGs Daisakusen," and the "MYAKU-MYAKU" official character of "Osaka-Kansai Expo".

Everyone in the hall had a great time building momentum to achieve SDGs.

Tsuburaya Productions and other collaborating companies hope to support the "taking of the first step" of children by creating content that will enable children to enjoy and understand "SDGs."







Related SDGs

























Tsuburaya Productions Co., Ltd. and other sponsoring corporate group companies established ULTRAMAN FOUNDATION immediately after the Great East Japan Earthquake in March 2011.

The Foundation gives children, who are the hope for the future, a heartfelt yale, and develop perpetual support activities for the future of children.

Please refer to official website for more information https://www.ultraman-kikin.jp/en/



Name	ULTRAMAN FOUNDATION
Representative	Hidetoshi Yamamoto
Establishment	March 2011
Organizer	Tsuburaya Productions Co., Ltd.
Slogan	A Foundation to support the present and future of the children
About the fund	The ULTRAMAN FOUNDATION gives heartfelt cheer and supplies to children, the light of hope for the future. And it is a fund that will continue to develop support activities for the future of children.

TOPICS:

A support visit to the area affected by the Noto Peninsula Earthquake in December

The ULTRAMAN FOUNDATION visited four locations in Ishikawa Prefecture (Noto-cho, Suzu City, Anamizu-machi and Wajima City), together with Ultra heroes and performers from past Ultraman works for two days from December 14 (Sat.) to 15 (Sun.), 2024, to support children of kindergartens and nursery schools and people living in evacuation shelters in the areas affected by the 2024 Noto Peninsula Earthquake. On Monday the 16th, Ultra heroes visited two kindergarten and nursery school in Wajima City and Shiga-cho to interact with the children.

Mr. Takeshi Tsuruno, the star of "Ultrama Dyna," Mr. Taiyo Sugiura, the star of "Ultraman Cosmos," and Mr. Kensuke Takahashi, the star of "Ultraman X" appeared at the hero show. The story incorporated the "monkey demon legend" from the various districts of Noto, and was enjoyed not only by children, but also by parents and children and their families who came to the event. When the Ultra heroes fought, the audience was very excited with the strong support of the children, saying "Go for it!," thanks to the strong cheers of the children.

After the show, we took a commemorative photo with the performers, and for the farewell, the Ultra heroes and the children sent energy to each other with "Ultra Charge," and then high-fived and shook hands with each of them, making it a heartwarming time full of smiles from start to finish.

In addition, we donated "ULTRAMAN FOUNDATION Family Certificates," which are evidence of the bond between the Ultra heroes and children, as well as original DVD, and Ultraman series-related goods (books, clothing, etc.) to each kindergarten and facility.

At the kindergarten visit, Ultraman and the newest hero, ULTRAMAN ARC, made an appearance and spent special time with the children doing Ultraman gymnastics and playing games that all the children could enjoy.

For information on ULTRAMAN FOUNDATION's activities, please visit the official website. https://www.ultraman-kikin.jp/en/















Related SDGs









Activity for sustainability

2011	Visits to provide support to regions affected by the Great East Japan Earthquake
	(Miyagi prefecture: Ishinomaki, Minamisanriku, Kesennuma, Higashimatsushima, Onagawa/ Fukushima prefecture: Sukagawa, Koriyama, Iwaki, Fukushima/ Iwate prefecture: Miyako, Otsuchi/ Chiba prefecture: Asahi)
	Konyaina, iwaxi, ruaksimia iwate prefecture. Miyako, otsucin/ Cinoa prefecture. Asami) Gifts of donations and other
	30 million yen to Miyagi prefecture/ 20 million yen to Fukushima prefecture/ 20 million yen and a microbus to Iwate prefectural office
2012	Visits to provide support to regions affected by the Great East Japan Earthquake
2013	(Miyagi prefecture: Ishinomaki, Onagawa/ Fukushima prefecture: Koriyama, Sukagawa) Hero Caravan: Bringing Light to Children's Hearts – 78 Places in Tohoku
2013	Visited 79 nurseries and kindergartens from March 2013 to March 2014, and contacted with over 7,200 children
	Visits to provide support to regions affected by the Great East Japan Earthquake (Miyagi prefecture: Higashimatsushima/ Fukushima prefecture: Tomioka/ Iwate prefecture: Miyako)
	Gifts of donations and other 25 million yen and a microbus each donated to Iwate, Miyagi and Fukushima prefectures
2014	The Great East Japan Earthquake Recovery Charity Event Genki Festival 2014
	Held in collaboration with Antonio Inoki, the Ultraman Foundation held Ultra Hero Shows at eight venues in the Tohoku region Visits to provide support to regions affected by the Great East Japan Earthquake
	Supported the Fukushima Pref. Police -Kids Police School event organized by the Fukushima prefectural police
2015	Expanding scope of activities for children needing support throughout Japan, including regions affected by the earthquake Redesigned donation collection boxes to expand the scope of our aid and created five types of donation collection boxes with a monster motif. An Ultraman Foundation page for donations has been started on the Yahoo! Fundraising website
	Tohoku Caravan 2015 Visited orphanages, children's hospitals, and kindergartens in Iwate and Miyagi prefectures on September 21–24. The Ultra
	Heroes also participated in the summer camp of the Ultra League (participation by 6 schools from areas affected by the Great
	East Japan Earthquake), a junior high school girl's volleyball interchange tournament held at the same time, resulting in a total of approximately 800 people coming into contact with the Ultra heroes.
	Visits to provide support to regions affected by Kanto-Tohoku Heavy Rainfall Disaster (Ibaraki prefecture: Joso)
2016	Visits to provide support to regions affected by Kanto-Tohoku Heavy Rainfall Disaster (Ibaraki prefecture: Joso)
-	Visits to provide support to regions affected by 2016 Kumamoto Earthquake (Kumamoto prefecture: Kumamoto, Aso, otsu)
	Visits to provide support to regions affected by Central Tottori Earthquake (Tottori prefecture: Kurayoshi)
	Visits to orphanages and hospitals (Tokyo: a children's ward of Tokyo Women's Medical University Hospital)
	Implement of the fund-raising (Tokyo: Charity auction in the Ultraman Festival 2016)
2017	ULTRA DREAM PROJECT Started visiting together with Ultraman approximately 600 children's nursing homes nationwide to bring courage and smiles to children throughout Japan
	Visits to provide support to regions affected by Heavy Rainfall Disaster in Northern Kyushu (Fukuoka prefecture: Asakura, Toho)
	Visits to hospitals and childcare facilities (Miyagi prefecture: Tohoku University Hospital, Miyagi Children's Hospital, Ronald McDonald House Sendai/Fukushima prefecture: Kusano litoi kindergarten, Katsurao kindergarten
2018	Visits to provide support to regions affected by 2018 Heavy Rainfall Disaster (Ehime prefecture: Uwajima, Ozu/ Hiroshima prefecture: Aki, Kure/ Okayama prefecture: Kurashiki)
2019	Visits to provide support to regions affected by 2018 Hokkaido Eastern Iburi Earthquake (Hokkaido: Atsuma, Abira, Mukawa)
	Visits to hospitals (Hokkaido: Sapporo Medical University Hospital, Hokkaido Medical Center for Child Health and Rehabilitation, Hokkaido University Hospital)
	Implement of the fund-raising (Tokyo: Charity night event in the <i>Ultraman Festival 2019</i>)
2020	Visits to provide support to regions affected by Typhoon No. 15 (Faxai) and Typhoon No. 19 (Hagibis)
	(Miyagi prefecture: Marumori/ Fukushima prefecture: Koriyama, Soma, Fukushima, Iwaki/ Tochigi prefecture: Sano, Tochigi/ Chiba prefecture: Minamiboso, Tateyama)
	Support related to coronavirus disease (COVID-19) Free-video contents distribution for children to support staying at home/ Messages from <i>Ultraman</i> Performers and other
2021	Program for supporting staying at home as 10th years remembrance of the Foundation's establishment:
	A Special Spring Campaign "Ultra Selection 10" Free-video contents distribution for children to support staying at home (10 specially selected Ultraman series episodes was released for free for a
	limited time of 2 weeks.)
	Implement of the fund-raising (Tokyo: On Ultraman Cosmos night -20th Anniversary something you can do- at the ULTRA HEROES EXPO 2021 Sumer Festival in Ikebukuro Sunshine City, a portion of the event's revenue such as the 100 yen per ticket is donated to the Foundation.)
	Visits to provide support to regions affected by heavy rainfall due to the torrential seasonal rains, floods etc. in 2020 and excessive rain in August, 2021 (Saga prefecture: Takeo and Omachi/ Fukuok prefecture: Omuta)
2022	Implement of the fund-raising (Tokyo: On the event Super GUTS Special night to commemorate the 25th anniversary of Ultraman Dyna at the ULTRA HEROES EXPO EXPO2022 Summer Festival IN Ikebukuro Sunshine City, a portion of the event's revenue (¥100 per ticket) was donated to the Foundation.)
	Ultra Kids Project On-line events were held on September 27, 2022 to connect Ultraman and children battling illness Streamed the Ultraman Hero show and more to children continue to treat intractable diseases in 30 hospitals and facilities across Japan
2023	Visits to provide support to regions affected by Typhoon No. 15 from September 23 to 24, 2022 (Shizuoka prefecture: Shimizu, Suruga and Aoi in Shizuoka city)
	Implement of the fund-raising We have initiated a collaboration with BOOKOFF CORPORATION LIMITED, utilizing their "Kimochi to." home collection appraisal and donation service. Through this partnership, the assessed value of unwanted books, CDs, DVDs, and more can be donated to the Foundation.
	Visits to provide support to regions affected by heavy rain in July 2023 (Akita prefecture: Akita city)
	Visits to provide support to regions affected by seasonal rain front 2023 (Fukuoka prefecture: Kurume city, Asakura city, Chikushino city, Mii-gun)
2024	Visits (March) to provide support to regions affected by 2024 Noto Peninsula Earthquake (Ishikawa prefecture: Wajima, Suzu, Nanao, and Kanazawa city)
	Implement of charity events (Tokyo: As part of our support activities for the area affected by the Noto Peninsula Earthquake, we set up a charity message wall within the event venue held by Tsuburaya Productions and solicited a message of support for the affected area (participation fee: 500 yen per unit))
	Ultra Kids Project
	On-line events were held on November 15, 2024 to connect <i>Ultraman</i> and children battling illness Streamed the Ultraman Hero show and more to children continue to treat intractable diseases in 39 hospitals and facilities across Japan

For details, please refer to the website.

ULTRAMAN FOUNDATION official website- Activities Report: https://www.ultraman-kikin.jp/en/report/



3. Activities for Corporate Governance

Please refer to Corporate Governance page of the URL below regarding handling aspect Corporate Governance Code https://www.tsuburaya-fields.co.jp/ir/e/csr/governance/outline/



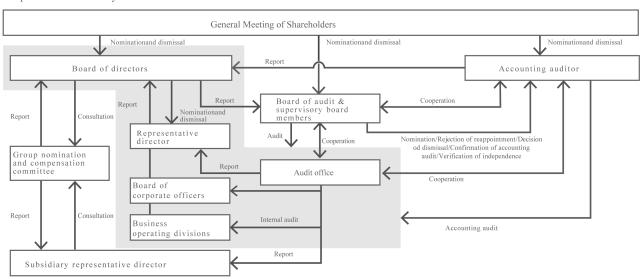
(1) Basic policy

TSUBURAYA FIELDS HOLDINGS INC. has identified its corporate philosophy as providing "The Greatest Leisure for All People", and has established a basic management policy of continuously enhancing corporate value. We think one of our key management issues is to enable corporate governance system to function.

We operate efficient management by constructing system for prompt and flexible response to business climate and by improving corporate governance, to enrich healthiness, visibility and compliance of management. We have provided the corporate governance guidelines which shows basic items in corporate governance.

(2) Promotion system

Corporate Governance System



(3) Main activities

I. Strengthening of promotion system

To continue increasing our corporate value, we focus on strengthening our internal governance systems such as clarification of directors' duties, and enhancing our internal governance framework in line with the Corporate Governance Code.

II. Profit return policy

Profit return policy is to position the improvement of corporate value as an important management issue, and to pay appropriate dividends in line with profits.

(Unit: Millions of yen)

FY	2015	2016	2017	2018 *1	2019	2020	2021	2022 *2	2023 *3	2024 E
Net income attributable to owners of parent	118	(12,483)	(7,691)	(614)	490	(3,452)	2,471	8,221	11,692	
Total dividend	1,659	1,659	995	331	331	323	646	1,961	2,617	
Payout ratio (%)	1,398.1	-	-	-	67.6	-	26.2	23.7	22.4	
As of H1										
Total number of outstanding common shares	34,700,000	34,700,000	34,700,000	34,700,000	34,700,000	34,700,000	34,700,000	34,700,000	69,400,000	65,429,150
(excluding treasury shares)	33,183,800	33,183,700	33,183,700	33,183,700	33,183,700	32,331,700	32,331,700	32,331,620	65,427,151	62,169,250
As of Full-Year										
Total number of outstanding common shares	34,700,000	34,700,000	34,700,000	34,700,000	34,700,000	34,700,000	34,700,000	69,400,000	69,400,000	
(excluding treasury shares)	33,183,800	33,183,700	33,183,700	33,183,700	33,183,700	32,331,700	32,331,700	65,398,618	65,429,150	
Dividend per share (yen)										
Commemorative	_	_	_	-	-	-	-	-	-	-
Interim	25	25	25	-	-	-	-	-	-	-
Year-end	25	25	5	10	10	10	20	30	40	40
Annual	50	50	30	10	10	10	20	30	40	40

^{*1} The figures of FY2018 are partly revised.





Related SDGs

^{*2} The company conducted a 2-for-1 stock split on March 22, 2023.

^{*3} Figures for the FY2023 reflect the "Accounting Standard for Current Income Taxes (ASBJ Statement No. 27, October 28, 2022)" and others.

Reference: introduction of our IR website

IR Pages

URL: https://www.tsuburaya-fields.co.jp/ir/e/

- -Company profile
- -Data related to financial statements
- -Financial presentation (Summary of Company Briefing/ Question & Answer Session)
- -IR press releases
- -Corporate governance/Sustainability information
- -Shareholder and share information

IR site





[Nikko IR]

General ranking
Excellent Corporate Website award



TSUBURAYA FIELDS HOLDINGS

FACT BOOK2 Q3 of FY2024 Market Data etc.



The Greatest Leisure for All People

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36. Change in number of newly opened/ closed halls (by year) [updated] 37. Change in number of newly opened/ closed halls (by month) [updated]
38. Monthly trends of pachinko halls [updated] 39. PS average operation and gross profit [updated]
40. Annual average of number of activities and expenditure for PS activities41. Participation rate and average expenditure per play in PS
42. Trends in PS regulations
43. [Reference] Change in self-imposed restrictions of pachislot regulation 6.0 machines

44. [Reference] Overview of smart pachinko/ pachislot

45. Change in PS industry [updated]

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PS: Pachinko and pachislot

The "updated" mark is shown on each page which the document or figure is changed from previous documents.

Figures written in this material are basically rounded to the nearest unit. The total of breakdown and the sum total do not necessarily coincide.

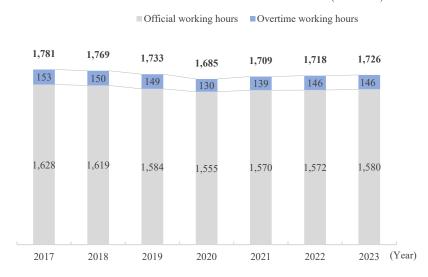
Consumer Trends Data

- P.4 1. Change in working hours
 - 2. Trends in household consumption

1. Change in working hours

The data is based on the Monthly Labour Survey by Ministry of Health, Labour and Welfare, updated every April

According to the *Monthly Labor Survey*, Japan's annual total actual working hours (business establishment with more than 30 people) in 2023 were 1,726 hours (100.5% YoY), marking the third consecutive year of increase. Official working hours were 1,580 hours (100.5% YoY). In addition, overtime working hours were 146 hours (100.0% YoY). The number of working hours increased as a whole.



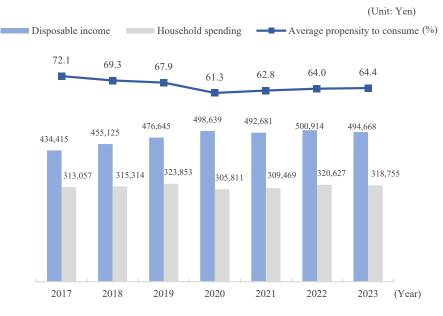
(Unit: Hour)

2. Trends in household consumption

The data is based on the Family Income and Expenditure Survey (Family budget balance edition) by Statistics Bureau, Ministry of Internal Affairs and Communications, updated every April

According to the *Family Income and Expenditure Survey*, disposable income per household of more than two people for employees (monthly average) in 2023 was ¥494,668 (98.8% YoY). Household spending under the same condition was ¥318,755 (99.4% YoY).

Average propensity to consume (the household spending ratio to the disposable income) was 64.4% (up 0.4 points YoY).



^{*} The Statistics Bureau of the Ministry of Internal Affairs and Communications revised the household budget ledger used in the survey conducted in January 2018. Figures published by the Ministry of Internal Affairs and Communications are shown for various figures.

^{*}The Ministry of Health, Labour and Welfare announced the survey had not been carried out accurately from 2004 to 2017. The figure of 2017 shows the recounted data.

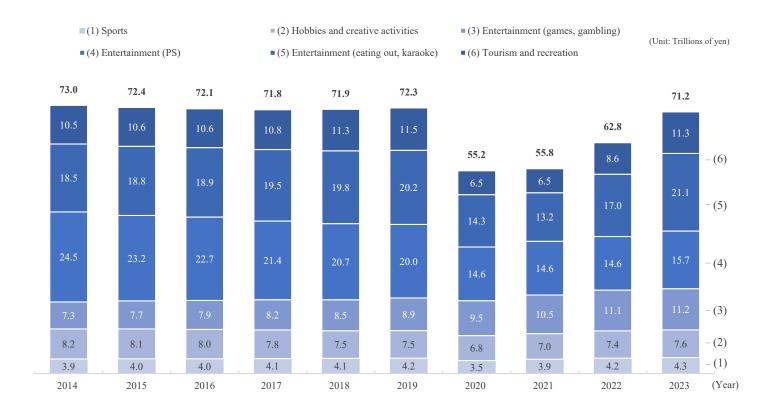
Entertainment Market Data

P.6	3.	Trends	1n	leisure i	market			
P.0	4.	Trends	in	content	market	of three	main	countries

- 5. Trends in content market
- P.7 6. Change in scale of domestic content in overseas market
- P.8 7. Trends in domestic character business market 8. [Merchandising] Trends in domestic toy market
 - 9. [Video] Box office revenue of domestic movie theaters [updated]
- P.9 10. [Video] Change in number of screens and attendance at domestic movie theaters [updated]
- P.10 11. [Video] Change in amount of export of broadcast content 12. [Video] Amount of export of broadcast content (by genre)
- P.11 13. [Video] Market scale of animation industry [updated] 14. [Live entertainment] Market scale of domestic live entertainment [updated]
- P.12 15. [Healthcare/ Sports] Market scale of health industry 16. [Healthcare/ Sports] Change in number of player in health industry

3. Trends in leisure market

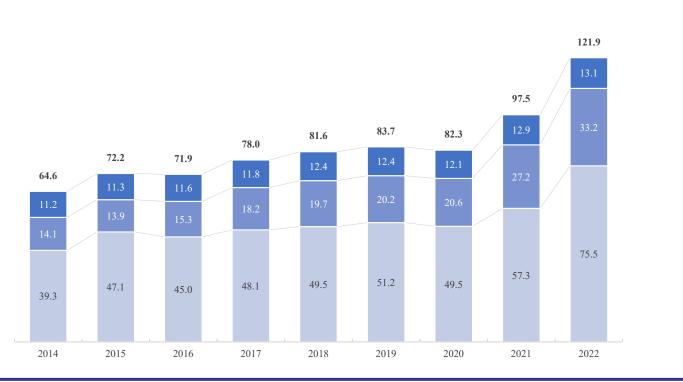
The data is based on the White Paper on Leisure 2024 by Japan Productivity Center, updated every November



4. Trends in content market of three main countries

The data is based on the Market Data Base on Japanese and Worldwide Media × Content Vol.17 (flash report) 2024 by HUMANMEDIA INC., updated every May

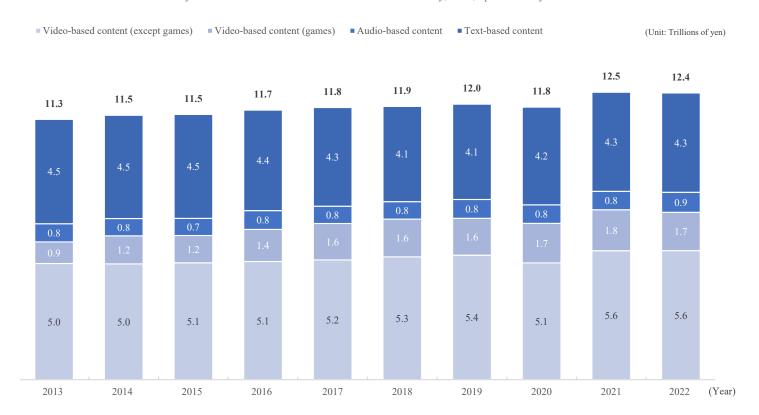
■ United States ■ China ■ Japan (Unit: Trillions of yen)



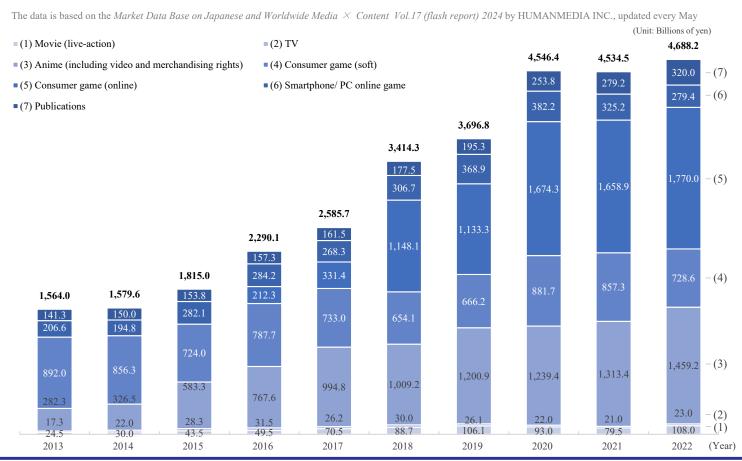
(Year)

5. Trends in content market

The data is based on the *Survey on the Production and Distribution of Media Content* by Institute for Information and Communications Policy, MIC, updated every June

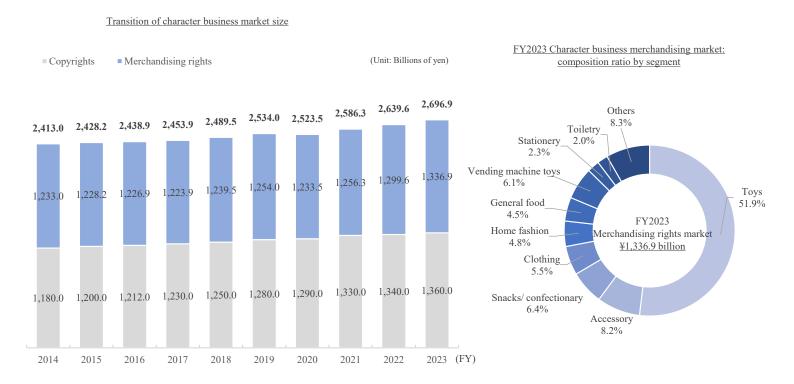


6. Change in scale of domestic content in overseas market



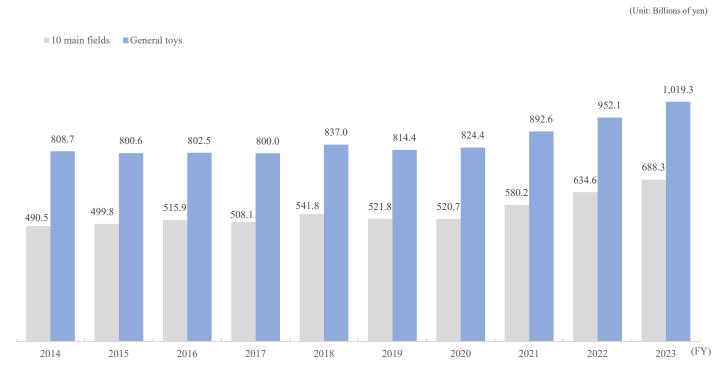
7. Trends in domestic character business market

The data is based on the Character Business in Japan: Key Research Findings 2024 by Yano Research Institute, Ltd., updated every June



8. [Merchandising] Trends in domestic toy market

The data is based on the Japanese toy market scale data in FY2023 by The Japan Toy Association, updated every July

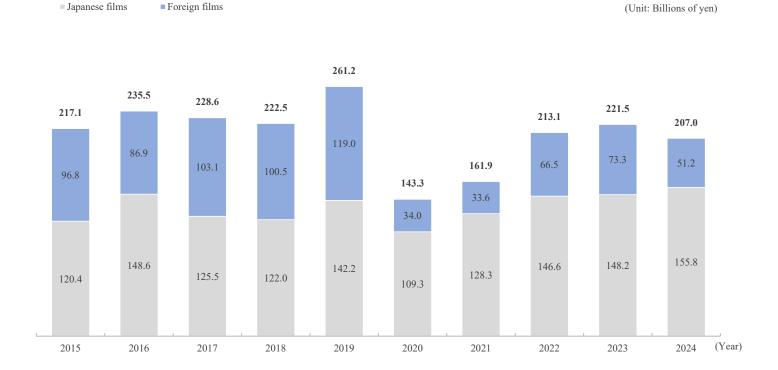


^{*}The 10 main fields are the entire market excluding passenger-related items such as strollers, child seats and tricycles, and sundries and hobbies.

9. [Video] Box office revenue of domestic movie theaters

updated

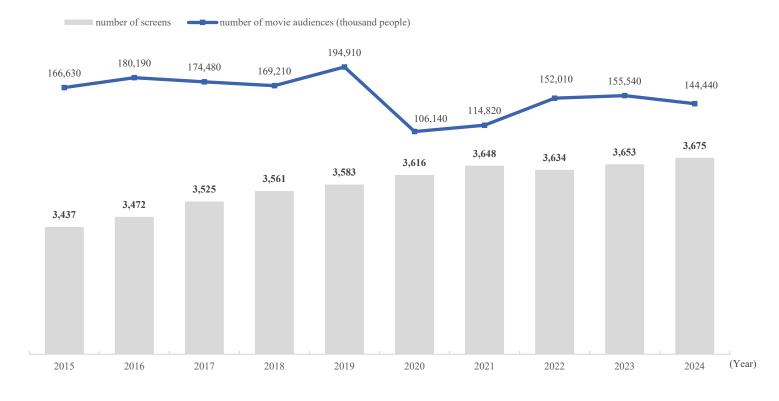
The data is based on the STATISTICS OF FILM INDUSTRY IN JAPAN by Motion Picture Producers Association of Japan, Inc., updated every January



10. Change in number of screens and attendance at domestic movie theaters

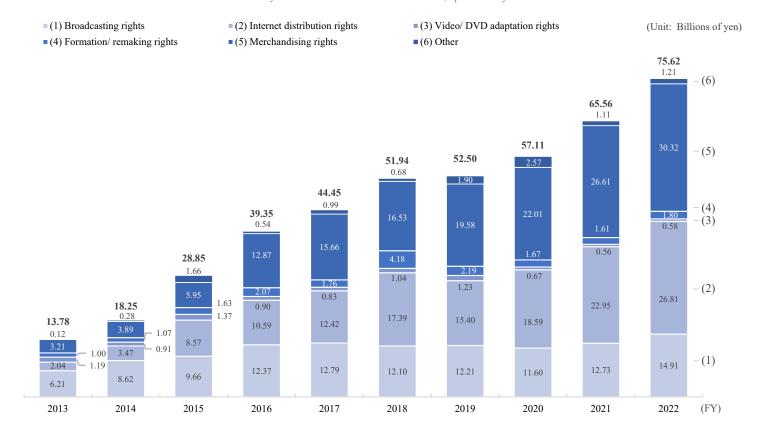
updated

The data is based on the STATISTICS OF FILM INDUSTRY IN JAPAN by Motion Picture Producers Association of Japan, Inc., updated every January



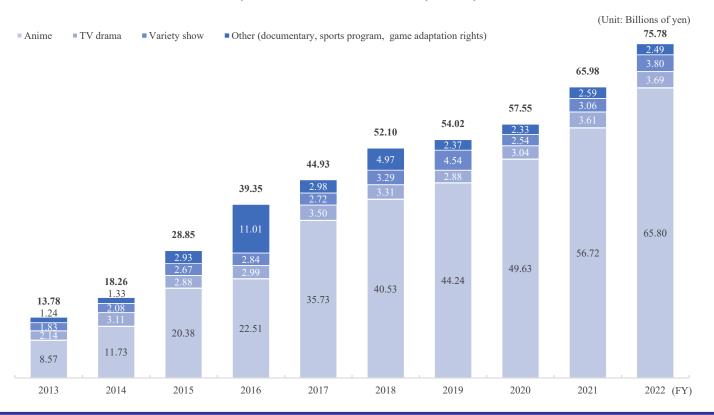
11. [Video] Change in amount of export of broadcast content

The data is based on the Current state analyses of the overseas development of the broadcast content by the Information and Communications Bureau,
Ministry of Internal Affairs and Communications, updated every June



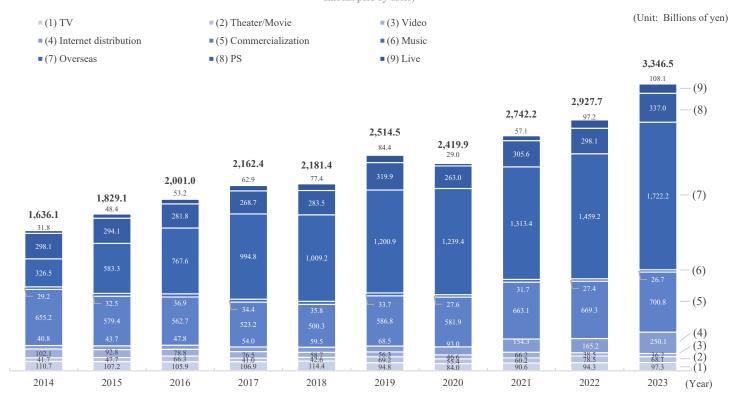
12. [Video] Amount of export of broadcast content (by genre)

The data is based on the Current state analyses of the overseas development of the broadcast content by the Information and Communications Bureau,
Ministry of Internal Affairs and Communications, updated every June



13. [Video] Market scale of animation industry

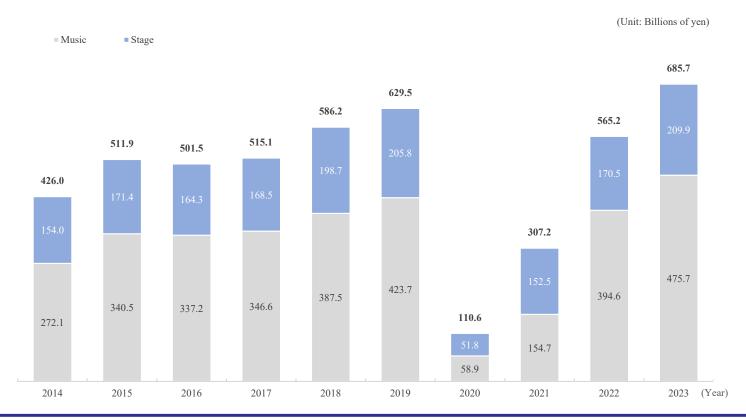
The data is based on the *Anime Industry Report 2022* by The Association of Japanese Animation, updated every December (Estimated figure for PS is calculated from shipments of PS that utilize anime IP (Intellectual Property), and the other figures are calculated based on the amount paid by users)



14. [Live entertainment] Market scale of domestic live entertainment

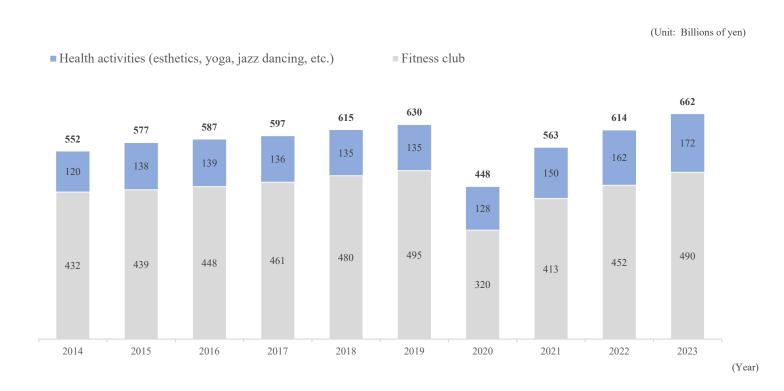
updated

The data is based on the White Paper on Live Entertainment 2023 by the PIA Research Institute, updated every December



15. [Healthcare/ Sports] Market scale of health industry

The data is based on the White Paper on Leisure 2024 by Japan Productivity Center, updated every November

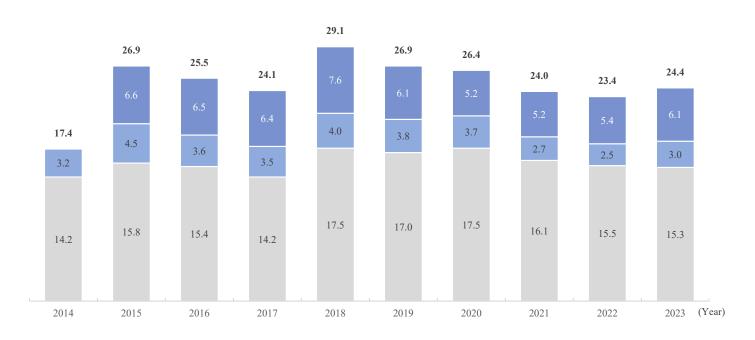


16. [Healthcare/ Sports] Change in number of player in health industry

The data is based on the White Paper on Leisure 2024 by Japan Productivity Center, updated every November



(Unit: Millions of people)

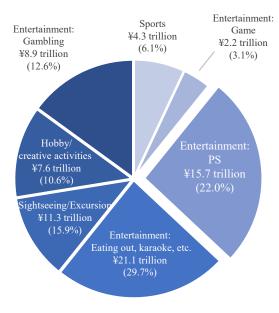


PS Market Data

P.14	17. PS market scale
P.15	18. Market scale of PS machines sales (sales amount-based)19. Market scale of facilities and equipment of PS
P.16	20. Number of pachinko machine titles sold [updated]21. Unit sales of pachinko machines [updated]
P.17	22. Number of pachislot machine titles sold [updated]23. Unit sales of pachislot machines [updated]
P.18	24. Total number of PS machine titles sold [updated]25. Total unit sales of PS machines [updated]
P.19	26. Change in number of unit of PS machines tie in with contents27. Change in number of unit of PS machines tie in with contents (by genre)
P.20	28. Change in the number of member manufacturers of PS association 29. Market share
P.21	30. Results of model certification tests (graph) [updated] 31. Results of model certification tests (detail) [updated]
P.22	32. Number of pachinko halls and change in number of installed PS machines per hall33. Number of installed PS machines and annual turnover rate
P.23	34. Change of installation of smart pachinko [new]35. Change of installation of smart pachislot [new]
P.24	36. Change in number of newly opened/ closed halls (by year) [updated] 37. Change in number of newly opened/ closed halls (by month) [updated]
P.25	38. Monthly trends of pachinko halls [updated] 39. PS average operation and gross profit [updated]
P.26	40. Annual average of number of activities and expenditure for PS activities 41. Participation rate and average expenditure per play in PS
P.27	42. Trends in PS regulations
P.28	43. [Reference] Change in self-imposed restrictions of pachislot regulation 6.0 machines44. [Reference] Overview of smart pachinko/ pachislot
P 29	45 Change in PS industry [updated]

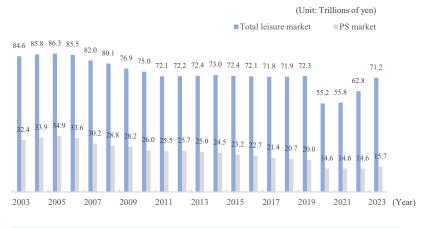
PS market scale

2023 Japanese Leisure Market ¥71.2 trillion



PS is one of the leading forms of leisure in Japan, about 6.6 million people playing in 7,083 pachinko halls.

Change in PS market scale



Change in number of PS players



*White Paper on Leisure has changed its survey method from detention survey to Internet survey from 2009.

Hall-related businesses

Source: White Paper on Leisure by Japan Productivity Center, the Statistics Data by National Police Agency

Income structure of pachinko halls

PS market scale: ¥15.7 trillion (total amount of dispensed pachinko balls)

Premiums: ¥13.2 trillion (returned to players)

Fross profit:

Net income

Investment for customer expansion

New machine installment costs (Purchase cost of new machines)
Pachinko machines: ¥362.8 billion
Pachislot machines: ¥349.4 billion
Pachislot machines: ¥349.4 billion

New machine installment costs (Purchase cost of new machines)

Advertising, marketing and service expenses

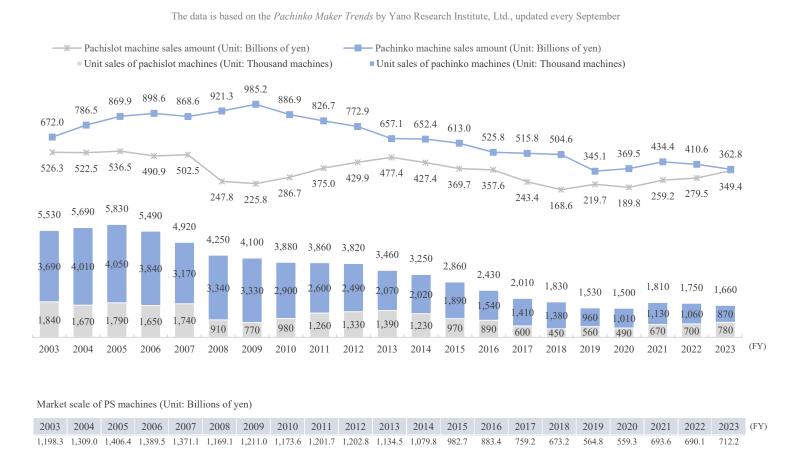
Other expenses related to equipment

Other expenses

Net income

Source: White Paper on Leisure by Japan Productivity Center, Pachinko Maker Trends by Yano Research Institute, Ltd. and White Paper DK-SIS, by DAIKOKU DENKI Co., Ltd.

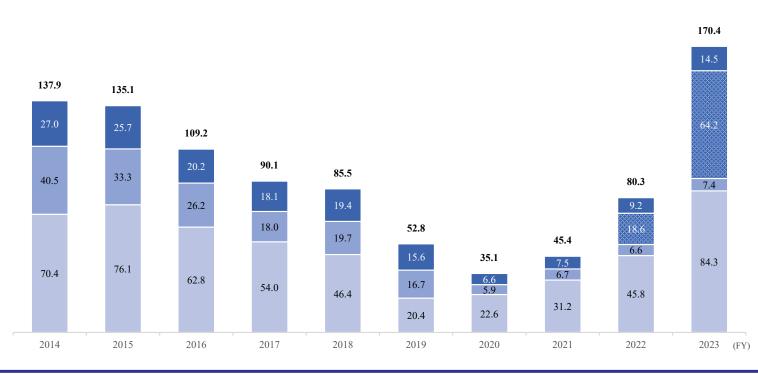
18. Market scale of PS machines sales (sales amount-based)



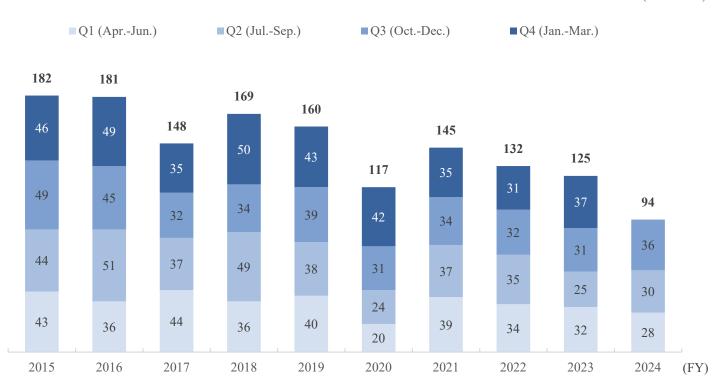
19. Market scale of facilities and equipment of PS



The data is based on the Pachinko Maker Trends by Yano Research Institute, Ltd., updated every September







21. Unit sales of pachinko machines

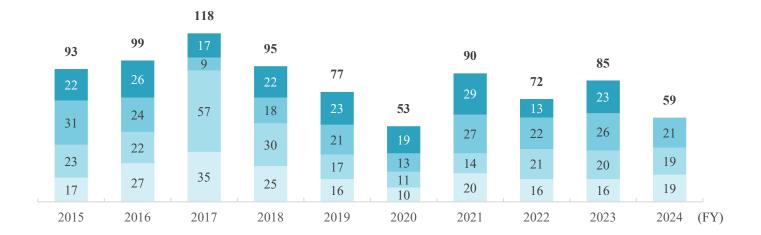
updated





^{*}Number of machines and titles sold are reviewed once a year.





23. Unit sales of pachislot machines

updated

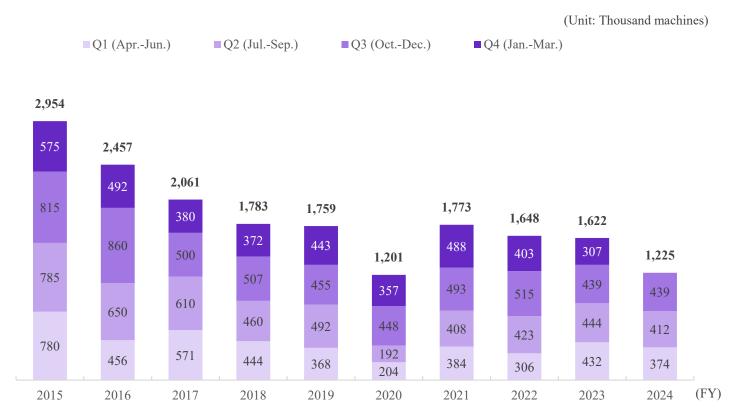


*Number of machines and titles sold are reviewed once a year.



25. Total unit sales of PS machines

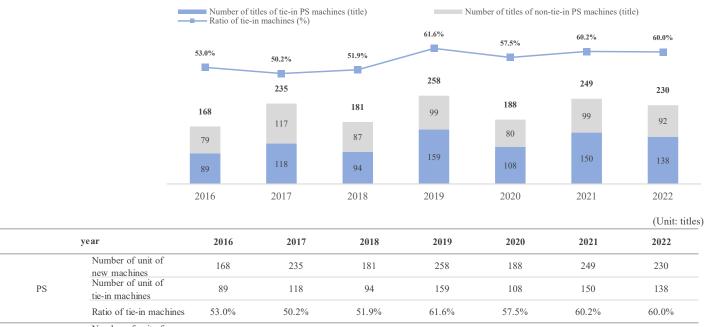
updated



*Number of machines and titles sold are reviewed once a year.

26. Change in titles of PS machines tie in with contents

The data is based on the Market Data Base on Japanese and Worldwide Media × Content Vol.17 (flash report) 2024 by HUMANMEDIA INC., updated every May



	year	2016	2017	2018	2019	2020	2021	2022
	Number of unit of new machines	168	235	181	258	188	249	230
PS	Number of unit of tie-in machines	89	118	94	159	108	150	138
	Ratio of tie-in machines	53.0%	50.2%	51.9%	61.6%	57.5%	60.2%	60.0%
	Number of unit of new machines	80	115	92	189	131	171	141
Pachinko	Number of unit of tie-in machines	48	48	60	129	80	114	100
	Ratio of tie-in machines	60.0%	41.7%	65.2%	68.3%	61.1%	66.7%	70.9%
	Number of unit of new machines	88	120	89	69	57	78	89
Pachislot	Number of unit of tie-in machines	41	70	34	30	28	36	38
	Ratio of tie-in machines	46.6%	58.3%	38.2%	43.5%	49.1%	46.2%	42.7%

27. Change in titles of PS machines tie in with contents (by genre)

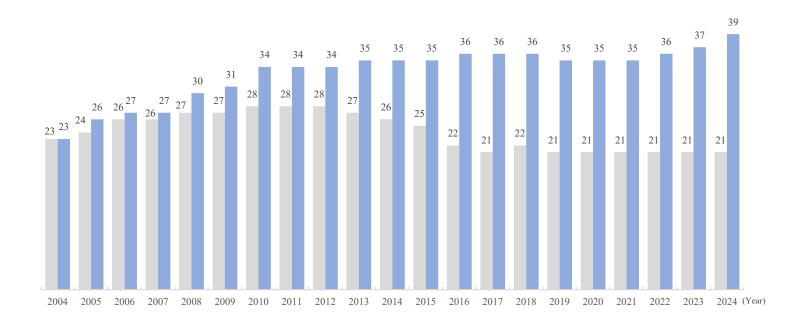
The data is based on the Market Data Base on Japanese and Worldwide Media × Content Vol.17 (flash report) 2024 by HUMANMEDIA INC., updated every May

								(Unit: tit
	year	2016	2017	2018	2019	2020	2021	2022
	Anime	50	68	57	94	59	91	82
	Comics	4	8	8	16	11	10	12
	Gmaes	21	20	16	12	18	17	17
PS	Special-effects	5	4	4	12	8	6	10
	Entertainment	9	17	9	22	12	23	17
	Others	0	1	0	3	0	3	0
	Total	89	118	94	159	108	150	138
	Anime	24	28	36	73	40	68	57
	Comics	4	4	5	14	10	8	9
	Gmaes	10	3	8	9	12	10	9
Pachinko	Special-effects	3	1	4	12	8	5	9
	Entertainment	7	11	7	19	10	21	16
	Others	0	1	0	2	0	2	0
	Total	48	48	60	129	80	114	100
	Anime	26	40	21	21	19	23	25
	Comics	0	4	3	2	1	2	3
	Gmaes	11	17	8	3	6	7	8
Pachislot	Special-effects	2	3	0	0	0	1	1
	Entertainment	2	6	2	3	2	2	1
	Others	0	0	0	1	0	1	0
	Total	41	70	34	30	28	36	38

28. Change in the number of member manufacturers of PS associations

The data is based on the *Pachinko Maker Trends* by Yano Research Institute, Ltd., updated every September *The figure as of the end of July is shown

- Nichidenkyo (pachislot association) (companies)
- Nikkoso (pachinko association) (companies)



29. Market share

The data is based on the Pachinko Maker Trends by Yano Research Institute, Ltd., updated every September

Unit sales share of pachinko machine

FY	2019)	2020	0	202	1	202	2	202	3
Ranking	M anufacturer	Market share	Manufacturer	Market share	Manufacturer	Market share	Manufacturer	Market share	Manufacturer	Market share
1	SANKYO	15.5%	SANYO	23.0%	SANYO	29.6%	SANKYO	25.4%	SANKYO	34.1%
2	Newgin	12.5%	KYORAKU SANGYO	15.5%	SANKYO	14.5%	SANYO	12.3%	SANYO	15.5%
3	KYORAKU SANGYO	11.0%	SANKYO	14.6%	Sansei R&D	10.0%	Newgin	9.9%	Sammy	10.1%
4	SANYO	11.0%	Newgin	10.6%	Sammy	8.6%	Sammy	9.8%	Newgin	7.8%
5	Sammy	10.9%	FIJISHOJI	8.1%	Newgin	8.2%	Sansei R&D	9.3%	FIJISHOJI	7.0%

Unit sales share of pachislot machine

FY	2019		2020		202	1	2022	2	2023	
Ranking	Manufacturer	Market share	Manufacturer	Market share	Manufacturer	Market share	Manufacturer	Market share	Manufacturer	Market share
1	Sammy	21.9%	UNIVERSAL	26.4%	KITA DENSHI	24.7%	UNIVERSAL	19.2%	Sammy	23.0%
2	DAITO	13.0%	DAITO	16.4%	UNIVERSAL	15.2%	Sammy	13.6%	UNIVERSAL	18.0%
3	HEIWA/OLYMPIA	12.3%	KITA DENSHI	14.2%	Sammy	11.6%	DAITO	10.0%	SANKYO	9.0%
4	UNIVERSAL	10.5%	HEIWA/OLYMPIA	7.3%	DAITO	8.9%	SANKYO	7.4%	HEIWA/OLYMPIA	8.4%
5	KITA DENSHI	8.5%	Sammy	7.2%	YAMASA	5.8%	KITA DENSHI	7.0%	DAITO	7.0%

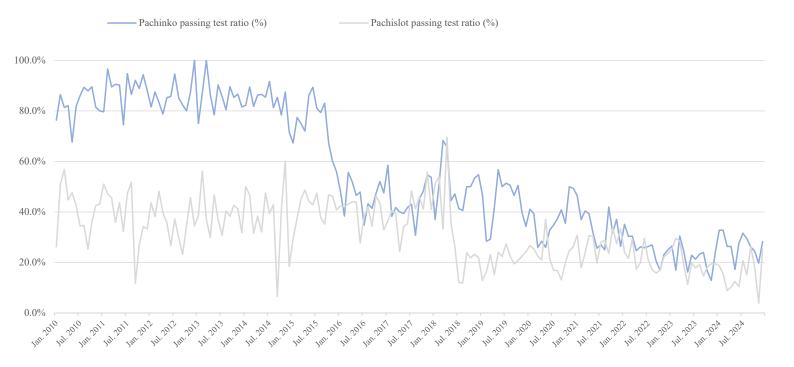
 $[*]Sammy's \ sales \ share \ includes \ RODEO, \ IGT \ Japan, \ TRIVY, \ and \ TAIYO \ ELEC.$

*OLYMPIA's sales includes HEIWA's sales; Total sales of all OLYMPIA and HEIWA brands is shown.

^{*}SANKYO's sales share includes Bisty.

^{*}UNIVERSAL's sales share includes Eleco, MIZUHO and Macy

The data is based on the Model certification test operations for PS machines; statistical data by Security Electronics and Communications Technology Association (Hotsukyo), updated every month



31. Results of model certification tests (detail)

updated

The data is based on the *Model certification test operations for PS machines; statistical data* by Security Electronics and Communications Technology Association (Hotsukyo), updated every month

Pachinko machine

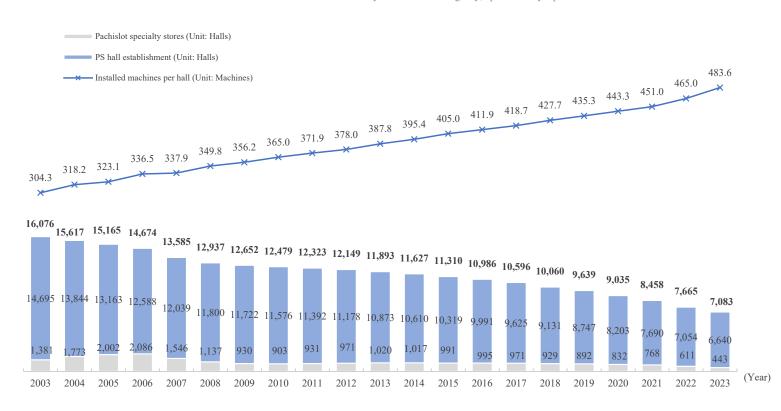
		Jan.	Feb.	Mar.	Apr.	May	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Total
	Application	71	73	104	84	63	78	63	68	62	91	81	72	910
2021	Pass	33	27	42	33	20	20	17	17	26	29	30	19	313
	Passing test ratio	46.5%	37.0%	40.4%	39.3%	31.7%	25.6%	27.0%	25.0%	41.9%	31.9%	37.0%	26.4%	34.4%
	Application	57	56	79	69	65	93	76	89	83	83	65	84	899
2022	Pass	20	17	24	17	17	24	20	24	17	14	15	21	230
	Passing test ratio	35.1%	30.4%	30.4%	24.6%	26.2%	25.8%	26.3%	27.0%	20.5%	16.9%	23.1%	25.0%	25.6%
	Application	68	53	69	86	62	92	61	86	71	67	62	71	848
2023	Pass	18	9	21	21	10	21	13	20	17	11	8	17	186
	Passing test ratio	26.5%	17.0%	30.4%	24.4%	16.1%	22.8%	21.3%	23.3%	23.9%	16.4%	12.9%	23.9%	21.9%
	Application	58	58	76	57	87	76	76	68	65	90	76	53	840
2024	Pass	19	19	20	15	15	21	24	20	17	22	15	15	222
	Passing test ratio	32.8%	32.8%	26.3%	26.3%	17.2%	27.6%	31.6%	29.4%	26.2%	24.4%	19.7%	28.3%	26.4%

Pachislot machine

		Jan.	Feb.	Mar.	Apr.	May	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Total
	Application	65	73	80	85	79	76	75	94	89	80	73	90	959
2021	Pass	20	13	19	26	24	15	21	27	21	27	20	30	263
	Passing test ratio	30.8%	17.8%	23.8%	30.6%	30.4%	19.7%	28.0%	28.7%	23.6%	33.8%	27.4%	33.3%	27.4%
	Application	54	51	75	92	86	81	67	99	89	82	72	68	916
2022	Pass	13	11	22	16	17	24	14	17	14	14	16	16	194
	Passing test ratio	24.1%	21.6%	29.3%	17.4%	19.8%	29.6%	20.9%	17.2%	15.7%	17.1%	22.2%	23.5%	21.2%
	Application	75	78	81	95	88	76	73	94	75	88	67	72	962
2023	Pass	19	23	26	18	10	15	13	18	11	16	13	14	196
	Passing test ratio	25.3%	29.5%	32.1%	18.9%	11.4%	19.7%	17.8%	19.1%	14.7%	18.2%	19.4%	19.4%	20.4%
	Application	80	71	79	78	88	67	92	73	95	99	77	71	970
2024	Pass	15	11	7	8	11	7	19	11	25	18	3	18	153
	Passing test ratio	18.8%	15.5%	8.9%	10.3%	12.5%	10.4%	20.7%	15.1%	26.3%	18.2%	3.9%	25.4%	15.8%

32. Number of pachinko halls and change in number of installed PS machines per hall

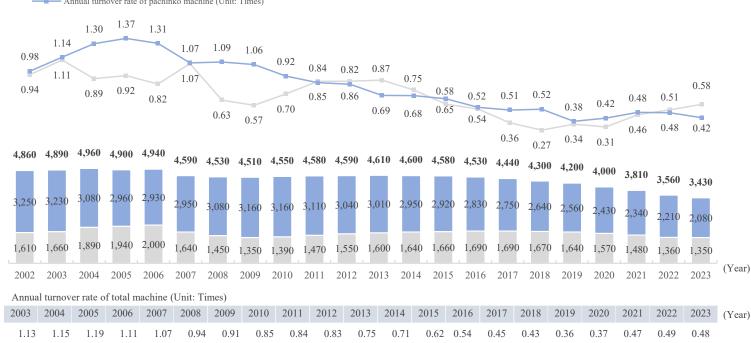




33. Number of installed PS machines and annual turnover rate

The data of number of installed PS machines is based on *The Current Situation of the Amusement Business*and the Control of Crimes Related to Amusement Business in 2023 by National Police Agency, updated every April
The data of annual turnover rate of PS machine is based on the Pachinko Maker Trends by Yano Research Institute, Ltd., updated every September

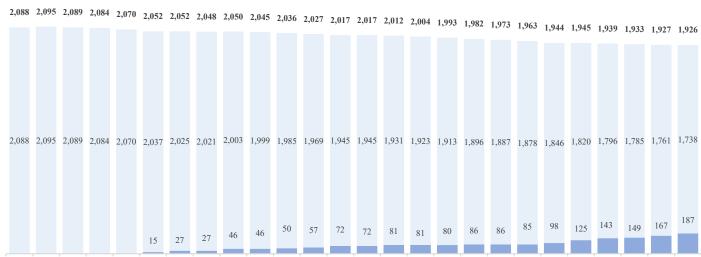
- Number of installed pachislot machines (Unit: Thousand machines)
- Number of installed pachinko machines (Unit: Thousand machines)
- Annual turnover rate of pachinko machine (Unit: Times)



34. Change of installation of smart pachinko

new

Number of installed smart pachinko (thousand unit)
 Number of installed pachinko machines other than smart pachinko (thousand unit)



End of En Nov. Dec. Jan. Feb. Mar. 2022 2022 2023 2023 2023 Apr. May 2023 2023 Jun. Jul. Aug. Sep. Oct. 2023 2023 2023 2023 2023 Nov. Dec. 2023 2023 Jan. 2024 Feb. Mar. 2024 Apr. 2024 May Jun. Jul. Aug. 2024 2024 2024 2024 Sep. 2024 2024

Installation ratio of smart pachinko (%)

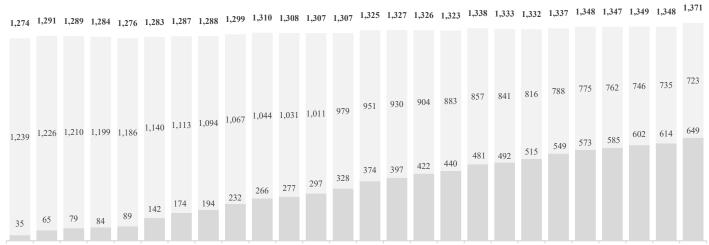
20)22						20	23											20	24					
End of																									
Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.
	_	_	-	_	0.7%	1.3%	1.3%	2.3%	2.3%	2.5%	2.8%	3.5%	3.5%	4.0%	4.0%	4.0%	4.3%	4.4%	4.3%	5.0%	6.4%	7.4%	7.7%	8.6%	9.7%

35. Change of installation of smart pachislot

new

Number of installed smart pachislot (thousand unit)

Number of installed pachislot machines other than smart pachislot (thousand unit)



End of En 2023 2023 2023 2024 2024 2024 2024 2022 2023 2023 2023 2023 2023 2024 2024 2024 2024 2024

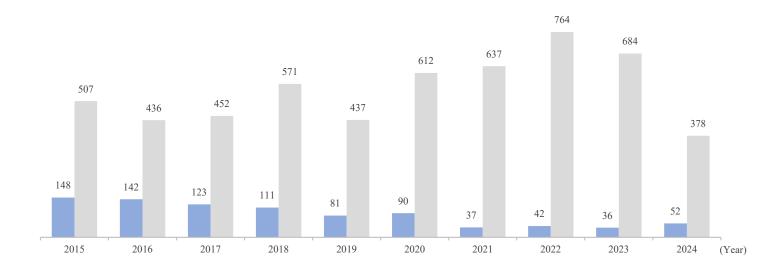
Installation ratio of smart pachislot (%)

20	122						20	123											20	24					
																									End of
Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.
2.7%	5.0%	6.1%	6.6%	7.0%	11.1%	13.6%	15.0%	17.8%	20.3%	21.2%	22.7%	25.1%	28.3%	29.9%	31.8%	33.2%	35.9%	36.9%	38.7%	41.0%	42.5%	43.4%	44.7%	45.5%	47.3%



The data is based on the Results of the survey on member's halls, by Zennichiyuren (a union for pachinko and pachislot halls), updated every month

- Newly opened (hall)
- ■Closed (hall)

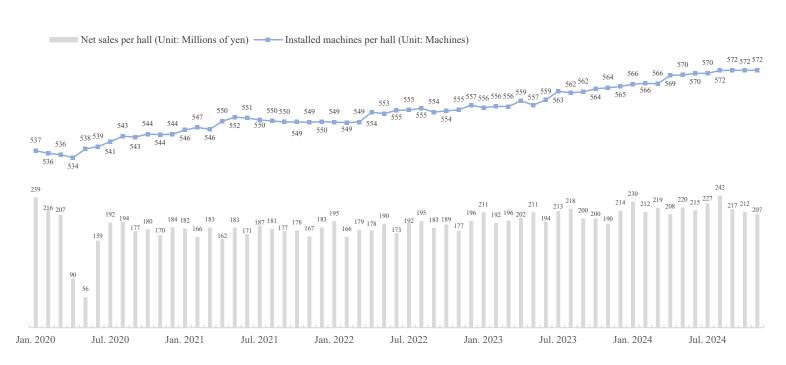


37. Change in number of newly opened/ closed halls (by months)

updated

		Jan.	Feb.	Mar.	Apr.	May	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Tota
	Newly opened	10	9	7	13	9	15	6	11	5	3	8	46	142
2016	Closed	23	37	61	40	34	28	37	34	45	27	37	33	436
	Change	(13)	(28)	(54)	(27)	(25)	(13)	(31)	(23)	(40)	(24)	(29)	13	(294
	Newly opened	9	8	10	20	7	22	4	8	4	4	6	21	123
2017	Closed	46	31	47	18	38	41	35	38	41	35	33	49	452
	Change	(37)	(23)	(37)	2	(31)	(19)	(31)	(30)	(37)	(31)	(27)	(28)	(329
	Newly opened	26	9	4	29	9	5	7	6	6	0	2	8	111
2018	Closed	62	56	69	43	49	41	55	38	33	46	35	44	571
	Change	(36)	(47)	(65)	(14)	(40)	(36)	(48)	(32)	(27)	(46)	(33)	(36)	(460
	Newly opened	23	3	8	12	5	0	1	2	5	0	4	18	81
2019	Closed	53	33	42	46	32	33	31	32	42	23	35	35	437
	Change	(30)	(30)	(34)	(34)	(27)	(33)	(30)	(30)	(37)	(23)	(31)	(17)	(356
	Newly opened	3	6	0	2	4	31	9	8	6	1	11	9	90
2020	Closed	58	34	66	68	61	78	49	32	47	52	30	37	612
	Change	(55)	(28)	(66)	(66)	(57)	(47)	(40)	(24)	(41)	(51)	(19)	(28)	(522
	Newly opened	2	2	6	6	2	1	1	0	4	2	1	10	37
2021	Closed	62	53	127	49	44	44	21	46	65	38	36	52	637
	Change	(60)	(51)	(121)	(43)	(42)	(43)	(20)	(46)	(61)	(36)	(35)	(42)	(600
	Newly opened	3	3	3	6	0	5	3	3	4	0	1	11	42
2022	Closed	73	87	110	47	67	58	40	88	59	46	46	43	764
	Change	(70)	(84)	(107)	(41)	(67)	(53)	(37)	(85)	(55)	(46)	(45)	(32)	(722
	Newly opened	1	3	2	8	2	2	5	0	1	1	1	10	36
2023	Closed	45	59	86	43	49	40	45	69	68	65	55	60	684
	Change	(44)	(56)	(84)	(35)	(47)	(38)	(40)	(69)	(67)	(64)	(54)	(50)	(648
	Newly opened	10	10	1	6	4	3	0	4	2	3	0	9	52
2024	Closed	40	34	60	28	29	32	43	30	17	21	25	19	378
	Change	(30)	(24)	(59)	(22)	(25)	(29)	(43)	(26)	(15)	(18)	(25)	(10)	(326

The data is based on the Current Survey of Selected Service Industries by Ministry of Economy, Trade and Industry (METI), updated every month



^{*} METI outsources the pachinko halls for survey to the Zennichiyuren, and the halls are selected from all over Japan.

39. PS average operation and gross profit

updated

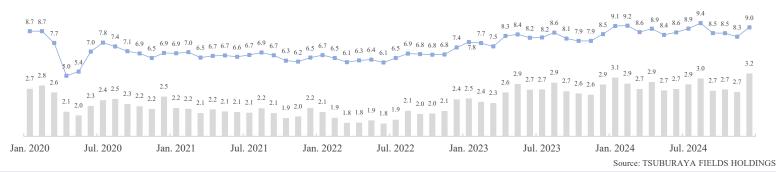
[Pachinko machines]



[Pachislot machines]

Average gross profit per day (thousands of yen)/(machine)

—— Average operation per day (thousands of medals)/(machine)

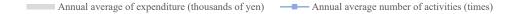


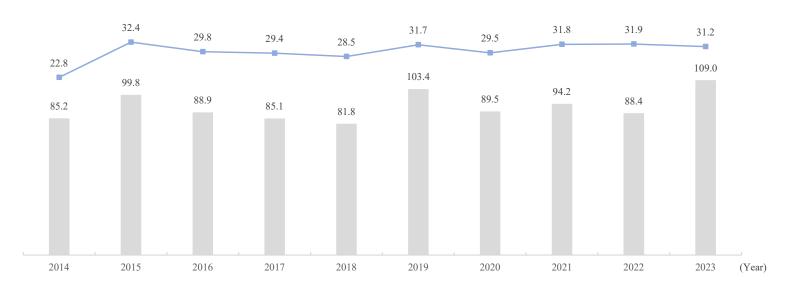
^{*} The figures have been revised by METI.

^{*} The figures of "Installed machines per hall" are rounded off the first decimal place, and those of "Net sales per hall" are rounded off the third decimal place.

40. Annual average of number of activities and expenditure for PS activities

The data is based on the White Paper on Leisure 2024 by Japan Productivity Center, updated every November

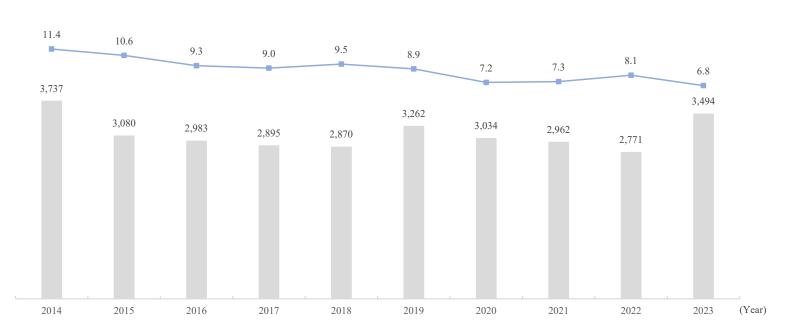




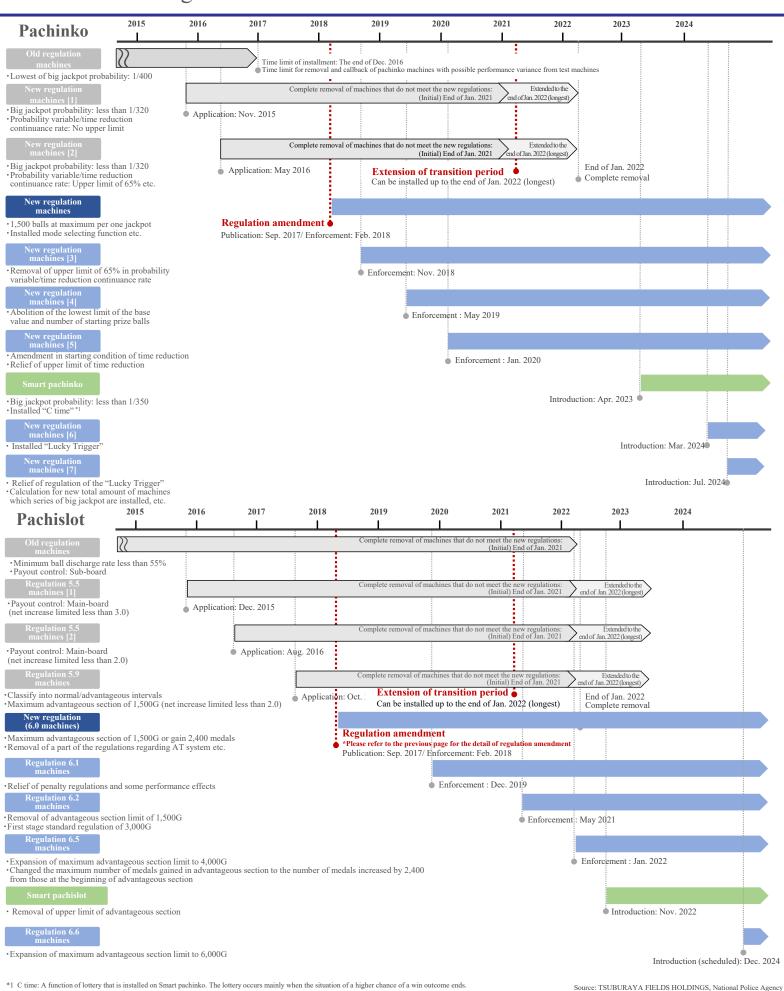
41. Participation rate and average expenditure per play in PS

The data is based on the White Paper on Leisure 2024 by Japan Productivity Center, updated every November * "Average expenditure per play" is calculated from "Annual average number of activities" and "Annual average of expenditure"

Average expenditure per play (yen) — Participation rate (%)

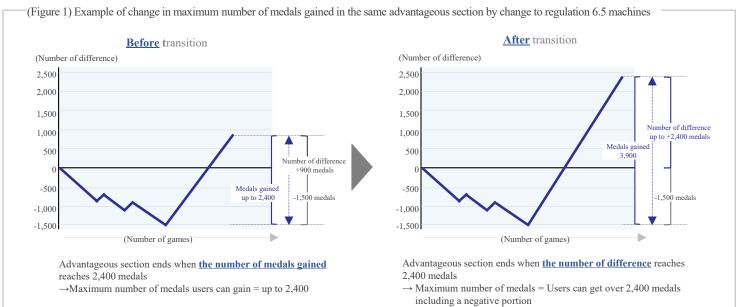


42. Trends in PS regulations



43. [Reference] Change in self-imposed restrictions of pachislot regulation 6.0 machines

	Regulation 6 machines	Regulation 6.1 machines	Regulation 6.2 machines	Regulation 6.5 machines	Regulation 6.6 machines
Upper limit of number of games in advantageous section	1,500 games	1,500 games	3,000 games	4,000 games	6,000 games
Maximum number of medals gained in same advantageous section		Gained up to 2,400 medals		in differe	2,400 medals nt number the Figure 1 below
Other main changes	-	Relief of penalty regulations	Relief of some performance effects	-	-
(Further note)	-	Manufacturers can produce PS machines that have a high probability of jackpots and are easy to play by reducing the number of games per 50 medals	Manufacturers can mount performances such as specific symbols aligned each time the lever is turned on and video reels representing reel effects on liquid crystals	-	-



Source: TSUBURAYA FIELDS HOLDINGS, Greenbelt

44. [Reference] Overview of smart pachinko/ smart pachislot

◇Features of smart pachinko/ smart pachislot

Improving game functions Games become more efficient by eliminating actions such as ball/medal input

Improving environment Improving noise problem through erasing the sounds of each ball/medal

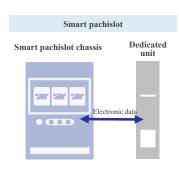
Infection disease Reducing risks for infection diseases through removing touch to prevention balls/ medals

Countermeasures for gambling addiction by managing medal payout information

Fraud prevention Countermeasures for fraudulent at such as bringing medals

Dedicated unit Smart pachinko chassis

Electronic balls are accumulated on the medal number displaying device, and when the game is completed, the information is transferred to the dedicated unit by pressing the counting button. The pachinko balls circulates inside the chassis.



Electronic medals are accumulated on the medal number displaying device, and when the game is completed, the information is transferred to the dedicated unit by pressing the counting button.

◇Game functions

[Smart pachinko]

Content	Machines under current regulations	Smart pachinko
	1/320	1/350
Big jackpot probability	11320	The range of spec designs has expanded, enabling manufacturers to develop a diverse range of machines
		Installed C time
New function	-	Can be equipped with an unprecedented game function that takes advantage of the C-time reduction
Complete function	Can gain up to 95,000 balls in different number	Can gain up to 95,000 balls in different number

[Smart pachislot]

Content	Machines under current regulations (Regulation 6.6 machine)	Smart pachislot
Advantageous section	2,400 medals in difference number method	2,400 medals in difference number method
Upper limit of number of games in advantageous section	6,000 games	Limitless
Complete function	Gained up to 19,000 medals in different number	Gained up to 19,000 medals in different number

Source: Pachinko pachislot higher living committee, TSUBURAYA FIELDS HOLDINGS

45. Change in PS industry

updated

FY	Primary events	Industry overall	Total PS unit sales	Number of halls	Hall
2004	■ Oct. Mid Niigata Earthquake ■ Dec. Sumatra-Andaman	■ Jul. Revisions to PS machine regulations go	5,690,000 machines	15,617 halls	
2005	Earthquake	into effect	5,830,000	15,165	
2003	■ Jan. Livedoor incident		machines	halls	■ May Enforcement of revised Amusement Businesses Law
2006			5,490,000 machines	14,674 halls	*Stricter operations of halls (reinforced penalties), such as thoroug no-entry of under 18 years old and payout security at closing time.
2007	■ Aug. Sub-prime loan problem in US		4,920,000 machines	13,585 halls	■ Increase in closures of dedicated pachislot specialty halls ■ Full-scale introduction of pachinko with low playing cost
2008	■ Jul. G8 Hokkaido Toyako Summit ■ Sep. US-based Lehman Brothers collapses	■ Jul. Voluntary ban on replacement of machines with the opening of G8 Summit	4,250,000 machines	12,937 halls	
2009	■ Sep. Established Democratic Party administration ■ Nov. Opening of APEC Economic Leaders' Meeting	■ Nov. Voluntary ban on replacement of machines with the opening of APEC Economic Leaders' Meeting	4,100,000 machines	12,652 halls	■ Rise of ART type pachislot machines ■ Full-scale introduction of pachislot with low playing cost
2010	Mar. Great East JapanEarthquake occursJul. Major flooding in Thailand	■ Mar. Voluntary constraints on marketing and advertising after the Great East Japan Earthquake	3,880,000 machines	12,479 halls	
2011	Oct. Yen strengthens to highest level since WWII		3,860,000 machines	12,323 halls	■ Aug. Strictly restricted PS advertisement (event)
2012	■ Dec. LDP takes power with Abe cabinet ■ Mar. Haruhiko Kuroda appointed as BOJ governor		3,820,000 machines	12,149 halls	■ Aug. DYNAM listed in Hong Kong market ■ Rise of AT type pachislot machines
2013	at Dov governor		3,460,000	11,893	
			3,250,000	halls 11,627	
2014	■ Apr. Consumption tax rate increased		machines	halls	
2015			2,860,000 machines	11,310 halls	 Apr. NIRAKU listed in Hong Kong market Jun. Revised Businesses Affecting Public Morals Regulation I passed, and PS industry made from category 7 to 4 business
2016	Summit Jun. U.K. referendum on withdrawal from the EU. Dec. Enactment of the IR promotion law	May Moratorium on replacement of machines for the duration of Summit Feb. Amendment of the	2,430,000 machines	10,986 halls	■ Jan. Build a consensus with JASRAC regarding playing music with installation machines
2017		Regulation for Enforcement of the Amusement Businesses Law	2,010,000 machines	10,596 halls	■ May Okura Holdings Limited listed in Hong Kong Market
2018	■ Jun. 2018 North Korea-United States summit ■ Jul. Problem Gambling Basic Countermeasure Act established ■ Jul. Torrential rains in western Japan in July 2018 ■ Oct. Typhoon No. 21 (Jebi) ■ Oct. 2018 Hokkaido Eastern Iburi Earthquake		1,830,000 machines	10,060 Halls	
2019	■ May Enthronement of the Emperor ■ Jun. G20 summit held ■ Sep. Typhoon No. 15 (Faxai) ■ SepNov. Rugby World Cup ■ Oct. Typhoon No. 19 (Hagibis) ■ Mar. WHO described the COVID-19 a pandemic		1,530,000 machines	9,639 Halls	
2020	■ Apr. First state of emergency issued lifted (May) ■ Jul. Torrential rains in July 2020		1,500,000 machines	9,035 Halls	■ Apr. Requested suspension of halls in the target areas (95% executed) ■ Late May- Halls resumed business
2021	■ Jan. Second state of emergency issued		1,810,000	8,458 Halls	■ Apr. Lifted the ban of self-restraint of TV, radio and newspaper commercials Requested suspension of halls in the target areas ■ Jul. Requested suspension or reduced business hours of halls in the target areas
2022	- Aug. Toxyo I didiyinpies ficiu	■ Dec. The National Police Agency released the "Handling of advertising in pachinko sales (notification)."	1,750,000 machines	7,665 Halls	■ Nov. Smart pachislot introduced ■ Feb. Four pachinko hall-related organizations (Zennichiyuren, Nichiyukyo, MIRAI, and Yokashin) established the "Advertisin guidelines (first edition)"
2023	■ Jan. 2024 Noto Peninsula Earthquake ■ Feb. Nikkei share average reached new highs after the bubble economy		1,660,000 machines	7,083 Halls	 Apr. Smart pachinko introduced Feb. Four pachinko hall-related organizations (Zennichiyuren, Nichiyukyo, MIRAI, and Yokashin) established the "Advertisin guidelines (second edition)"

^{*}The number of pachinko halls are as of each year end.

 $Source: TSUBURAYA\ FIELDS\ HOLDINGS,\ National\ Police\ Agency's\ data, \textit{Pachinko\ Maker\ Trends}\ by\ Yano\ Research\ Institute,\ Ltd.$

TSUBURAYA FIELDS HOLDINGS

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Potential risks and uncertainties include, but are not limited to, the economic environment surrounding our business, competitive conditions in the marketplace, and our handling merchandise.